

# Motilal Oswal Financial Services Ltd

## Earnings Presentation | Q3FY18

**Businesses building scale**

**Sustainability of high RoE**

**Annuity revenue driving visibility**

**All biz offer huge headroom for growth**

**Key Highlights**

**Financials**

**Businesses**

**Interesting Exhibits**

**Key Highlights**

Financials

Businesses

Interesting Exhibits

# Strong growth across most businesses



## Capital Markets

Highest-ever quarterly Broking revenue

Share in high yielding cash segment up strongly

Strong growth of +112% YoY in Distribution AUM to Rs 75 bn

Broking business core profits +88% YoY

Concluded 11 investment banking deals in 9MFY18; deal pipeline remains robust

Capital Market business profits +92% YoY

## Asset Management

AMC net sales: Rs 36 bn, +119% YoY in Q3FY18; AUM: Rs 350 bn, +126% YoY

Equity MF AUM share 1.9% in 9MFY18 vs 1.4% in 9MFY17; flow share 4% in 9MFY18 vs 2.7% 9MFY17

Average IRR on exited PE investments: ~27%

Wealth AUM: Rs 153 bn, +67% YoY; EBITDA margin of 36% in 9MFY18 (+700bps YoY)

Asset & Wealth Management business profits +277% YoY

## Housing Finance

Loan book growth: 48% YoY at Rs 49.4 bn

Disbursements are cautiously calibrated

Asset quality deteriorated

Dedicated collection organisation in place. Collection headcount up 68% QoQ.

Continues to be in investment mode

## Fund based Business

Unrealised gain on quoted equity investments: Rs 7 bn – not included in earnings yet. As per INDAS, it will be part of reported earnings from FY19

Reported RoE of 12% in fund based business. Post-tax cumulative XIRR of ~30% on equity investments

RoE of 40% including unrealised gains (28% ex-unrealised gains)

Interim dividend of Rs 4/share (Pay out policy of 25% - 35%)

Key Highlights

**Financials**

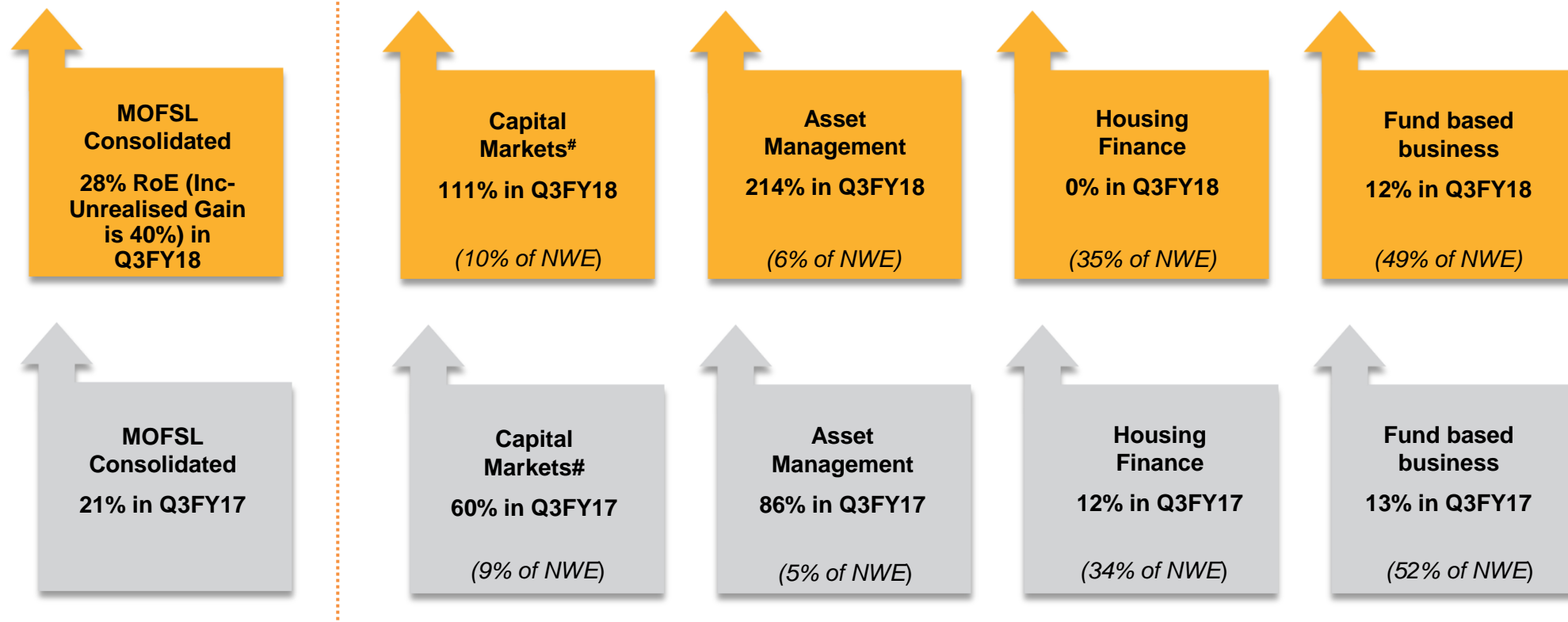
Businesses

Interesting Exhibits

# Achieving a high, sustainable RoE

## Group RoE

## Segment-wise RoE\*, with % of net worth employed (NWE)



### Notes:

- # Treasury gains in Agency business P&L have been classified under Fund based business
- Does not include unrealised gain on our quoted equity investments (Rs 7 bn as of December 2017).
- Post-tax XIRR of these investments (since inception): ~30%; other treasury investments are valued at cost

## Consolidated financials – PBT up 75%



Particulars (Rs mn)	Q3FY18	Q3FY17	YoY (%)	Q2FY18	QoQ (%)	9MFY18	9MFY17	YoY (%)	FY17
Broking	2,674	1,516	76%	2,193	22%	6,843	4,680	46%	6,396
Investment Banking	444	148	200%	220	101%	894	432	107%	855
Asset & Wealth Management	2,199	1,000	120%	2,549	-14%	6,247	3,671	70%	5,102
Fund Based	491	351	40%	361	36%	1,274	1,003	27%	1,174
Housing Finance	1,533	1,525	0%	1,804	-15%	4,937	4,010	23%	5,705
<b>Total Revenues</b>	<b>7,362</b>	<b>4,555</b>	<b>62%</b>	<b>7,144</b>	<b>3%</b>	<b>20,266</b>	<b>13,853</b>	<b>46%</b>	<b>19,315</b>
<b>EBITDA</b>	<b>3,579</b>	<b>2,617</b>	<b>37%</b>	<b>3,713</b>	<b>-4%</b>	<b>10,031</b>	<b>7,551</b>	<b>33%</b>	<b>10,182</b>
<b>PBT</b>	<b>2,152</b>	<b>1,228</b>	<b>75%</b>	<b>2,314</b>	<b>-7%</b>	<b>5,852</b>	<b>3,777</b>	<b>55%</b>	<b>5,152</b>
<b>Reported PAT</b>	<b>1,481</b>	<b>891</b>	<b>66%</b>	<b>1,438</b>	<b>3%</b>	<b>3,934</b>	<b>2,698</b>	<b>46%</b>	<b>3,600</b>
<b>PAT (Ex-Aspire)</b>	<b>1,474</b>	<b>734</b>	<b>101%</b>	<b>1,221</b>	<b>21%</b>	<b>3,574</b>	<b>2,192</b>	<b>63%</b>	<b>2,818</b>

### Notes :

- Asset Management (PE) includes share in profit on sale of investments made by IBEF during Q3FY18 of Rs.250 mn.
- Provision of Minimum Alternate Tax (MAT) Credit was Rs 123 mn in Q3FY18 and 274 mn in 9MFY18. Till FY17, this was carried forward in the balance sheet as MAT credit receivable. As a result, effective tax rate during the quarter higher at 31%. Profit is lower to that extent.
- Effective April 01 2017, the Group had changed its accounting policy for ESOPs valuation from intrinsic value method to fair value method. The change is applied retrospectively, and accordingly, accumulated expenses of Rs 63 mn for Q3FY18 and Rs. 232 mn for 9MFY18 were charged as people cost. Profit is lower to that extent.

# Consolidated profitability mix



Particulars (Rs mn)	Q3FY18	Q3FY17	YoY (%)	Q2FY18	QoQ (%)	9MFY18	9MFY17	YoY (%)	FY17
Capital Market	564	294	92%	411	37%	1,261	767	64%	1,064
Asset & Wealth Management	596	158	277%	715	-17%	1,607	1,000	61%	1,257
Housing Finance	6	168	-97%	216	-97%	358	518	-31%	793
Fund Based	315	271	16%	95	230%	708	413	71%	486
<b>Total PAT</b>	<b>1,481</b>	<b>891</b>	<b>66%</b>	<b>1,438</b>	<b>3%</b>	<b>3,934</b>	<b>2,698</b>	<b>46%</b>	<b>3,600</b>
<b>PAT Mix (%)</b>									
Capital Market	38%	33%		29%		32%	28%		30%
Asset & Wealth Management	40%	18%		50%		41%	37%		35%
Housing Finance	0%	19%		15%		9%	19%		22%
Fund Based	21%	30%		7%		18%	15%		14%

# Consolidated balance sheet



Particulars (Rs bn)	9MFY18	9MFY17	FY17
<b>Sources of Funds</b>			
Net Worth	21.6	17.3	17.9
Loan Funds*	58.1	45.9	50.7
Minority Interest	0.3	0.3	0.3
Deferred Tax Liability	0.4	0.2	0.4
<b>Total</b>	<b>80.5</b>	<b>63.6</b>	<b>69.2</b>
<b>Application of Funds</b>			
Fixed Assets (Net Block)	2.7	2.6	2.6
Investments	20.9	23.3	18.0
Long Term Loan & Advances**	49.0	33.2	41.1
Net Current Assets	7.9	4.6	7.4
<b>Total</b>	<b>80.5</b>	<b>63.6</b>	<b>69.2</b>

**Notes :**

\*Loan Fund includes borrowings of Aspire Home Finance; Ex- Aspire net borrowings is Rs 14 bn as at December 2017.

Market value of investment is Rs 15 bn

\*\* Long Term Loan & Advances includes loans given by Aspire Home Finance

# Highest-ever quarterly revenues and profits



## Broking & Distribution: Margins led by Distribution

- B&D revenue and profit for 9MFY18 grew 49% YoY and 24% YoY, respectively.
- Strong growth in Distribution AUM of +112% YoY to Rs 75 bn led by strong net sales of Rs 9.6 bn, +170% YoY.
- Share in high yielding cash segment up strongly

## Wealth Management: Profitability inflection commenced

- Revenues and profit for 9MFY18 grew 45% YoY and 112% YoY, respectively
- AUM grew 67% YoY to Rs 153 bn with highest ever quarterly net sales of Rs 10 bn, +141% YoY in Q3FY18
- Strong margin of 36%, led by improved RM productivity

## Growth Drivers

## Asset Management: Market share gains to drive strong growth

- AMC AUM crossed Rs 350 bn, +126% YoY
- Net sales grew +156% YoY to Rs 97 bn in 9MFY18
- Equity MF AUM market share improved to 1.9% and Net Equity MF Flows market share increased to 4%
- Operating leverage visible despite ongoing investment

## Housing Finance: Ample headroom for growth

- Loan book grew 48% YoY to Rs 49.4 bn
- Disbursements are cautiously calibrated
- Asset quality deteriorates
- Dedicated collection organisation is in place

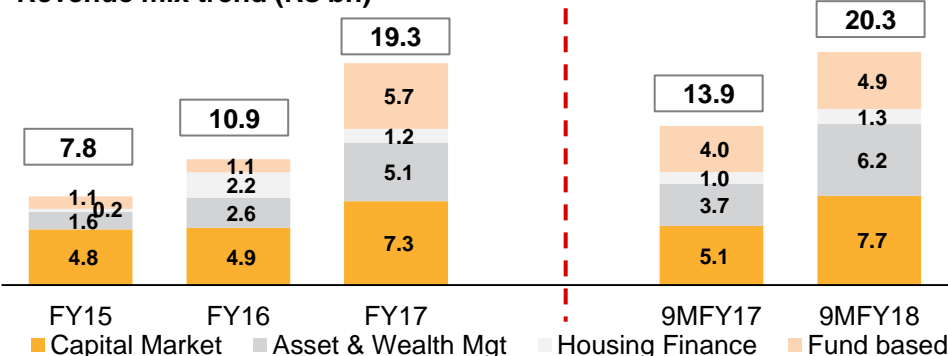
- **Highest-ever quarterly revenue at Rs 7.4 bn, +62% YoY; PBT at Rs 2.2 bn, +75% YoY; and PAT at Rs 1.48 bn, +66% YoY**

This strong revenue growth was led by the Capital Market business (+87% YoY), Asset Management business (+120% YoY), and Fund based business (+40% YoY). Profit growth was majorly contributed by Asset Management (+277% YoY) and Capital Markets business (+92% YoY).

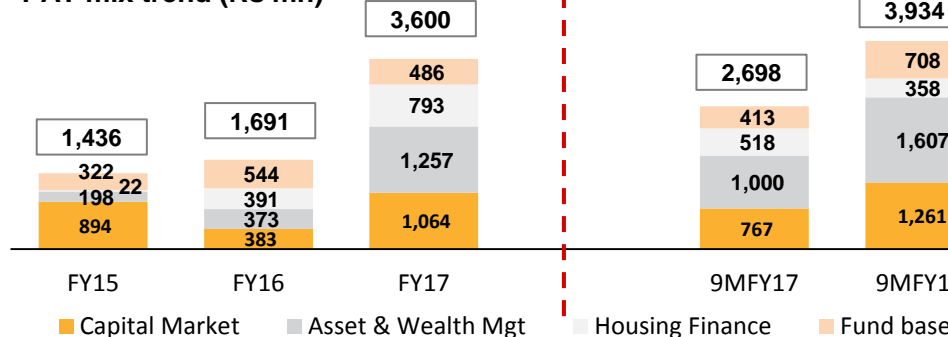
- **Strong Balance Sheet**

Strong liquidity, with ~Rs 15 bn as of Q3FY18 in near-liquid investments to fund future investments. Overall gearing remains conservative at 2.7x; ex-Aspire it is at 0.9x. Considering market value of investment and cash equivalents, effective gearing is zero.

## Revenue mix trend (Rs bn)



## PAT mix trend (Rs mn)

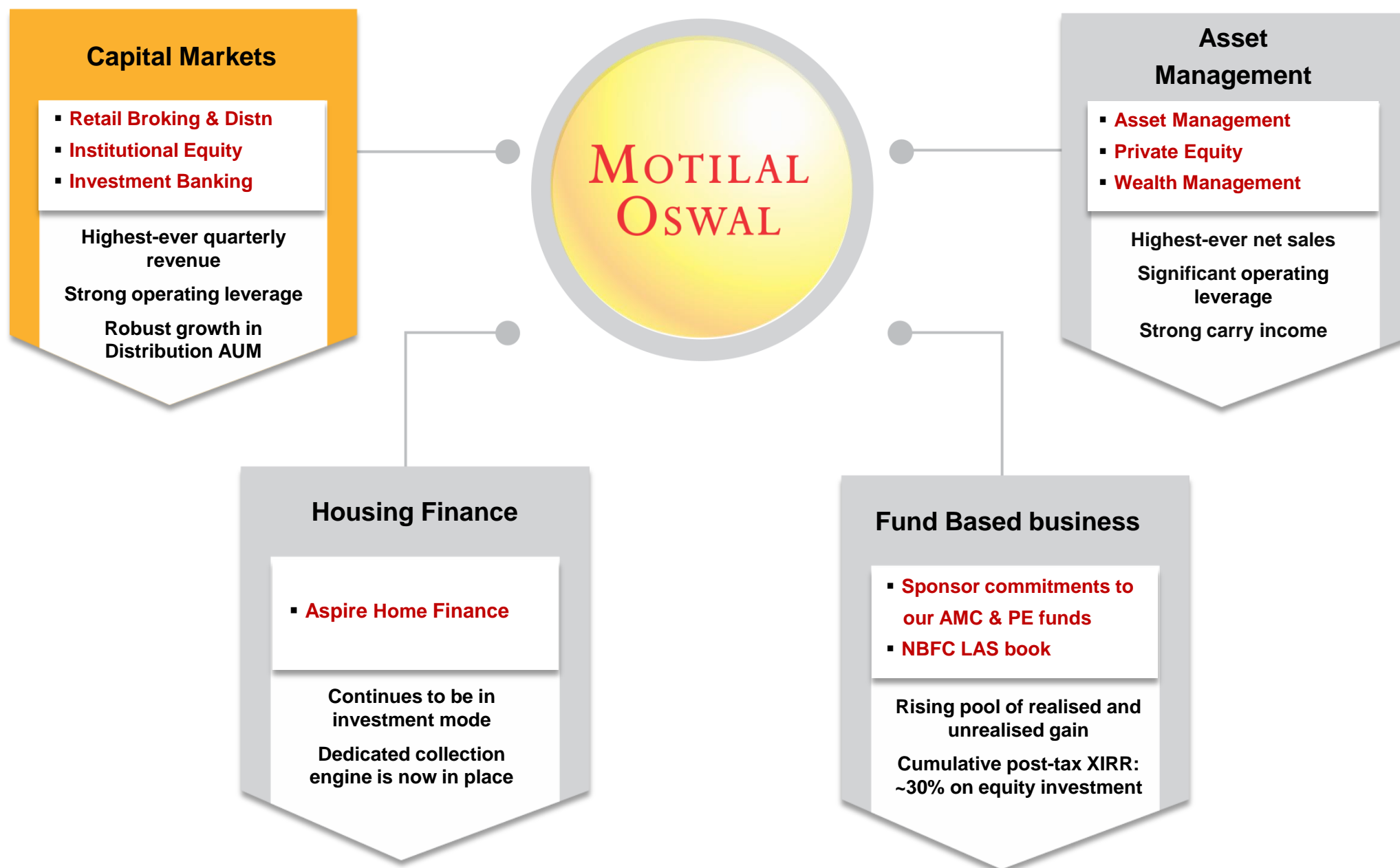


Key Highlights

Financials

**Businesses**

Interesting Exhibits



# Capital Market – Highest-ever broking revenue



Highest-ever quarterly broking revenue

Healthy volume growth; gained share in high-yield cash segment

Distribution AUM picked up strongly to Rs 75 bn, +112% YoY

Unrealised gain on liquid investments in MOSL at Rs 550 mn

## MOSL Standalone

Particulars (Rs mn)	Q3FY18	Q3FY17	YoY (%)	Q2FY18	QoQ (%)	9MFY18	9MFY17	YoY (%)	FY17
Total Revenues	2,889	1,834	58%	2,463	17%	7,761	5,216	49%	7,197
EBITDA	922	747	24%	805	15%	2,453	1,815	35%	2,275
EBITDA Margin	32%	41%	-	33%	-	32%	35%	-	32%
PBT	602	520	16%	528	14%	1,619	1,185	37%	1,429
PAT	382	429	-11%	349	9%	1,117	904	24%	1,088

- Core operating profit of broking business grew by 88% YoY in Q3FY18. Reported PBT of +16% YoY is muted due to zero fund based income booked in Q3FY18 vs Rs 215 mn in Q3FY17. Higher tax rate of 37% (+19% YoY) resulted in PAT decline of 11%.
- Distribution continues to witness strong traction, with net sales of Rs 9.6 bn, +170% YoY, led by higher sales of equity-focused captive products. AUM was Rs 75 bn, +112% YoY. With only ~9% of our client base and ~20% of our distribution network tapped, we expect meaningful increase in distribution AUM, as cross-sell increases.
- MOSL's overall ADTO grew 73% YoY to Rs 146 bn in Q3FY18. Market share in high-yield cash segment has improved strongly on QoQ and YoY basis, resulting into improvement in overall market share to 2.1% in Q3FY18. Blended yield improved 10bps sequentially to ~2.9bps in 9MFY18.
- MOSL also runs a margin trading funding (MTF) business, with book size of ~Rs 6.9 bn. This business can benefit from new regulation on margin funding.

# Broking & Distribution – Strong revenue and profit growth



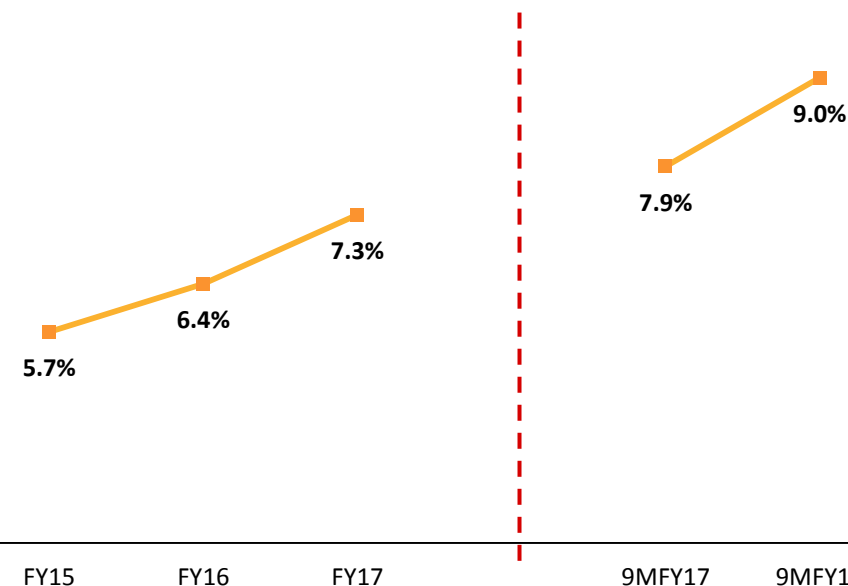
## Retail Broking & Distribution

- 40,206 new accounts added in Q3FY18, the highest ever in a quarter, taking total clients to 0.94 mn
- Highest ever online accounts opened via e-KYC in a quarter
- 200+ new franchisees / channel partners, taking total count to ~2,000
- Online penetration improved on brokerage (27%) and turnover side (49%)
- Highest-ever online and mobile-trading clients. Also, daily downloads at a lifetime high of 1,500+
- Distribution income at 17% of retail broking gross revenues, with just 9% of cross-sell penetration
- Gained traction in SIP, with ~18,000 SIPs done during the quarter with average ticket size of Rs 5,000

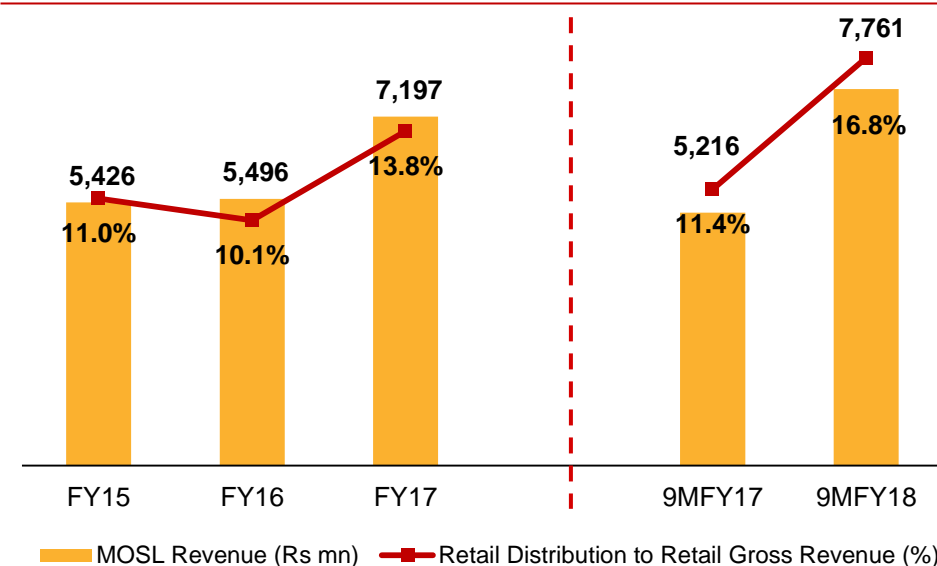
## Institutional Broking

- Strong quarter, led by domestic and offshore business and blocks
- We have been consistently voted amongst the top brokerage firms in Asia money Polls.
- Highest-ever empanelments in a quarter, taking client base to 669, +7% YoY
- Improvement in rank in almost every account, led by focused and broad-based team servicing
- Differentiated research products (250+ coverage) evincing client interest
- Blocks continue to gain traction within institutional volumes
- MIFID-II a big boost, helping to strengthen our position as a reliable trading counterpart

### Distribution penetration (% of total client base of 0.9 mn)



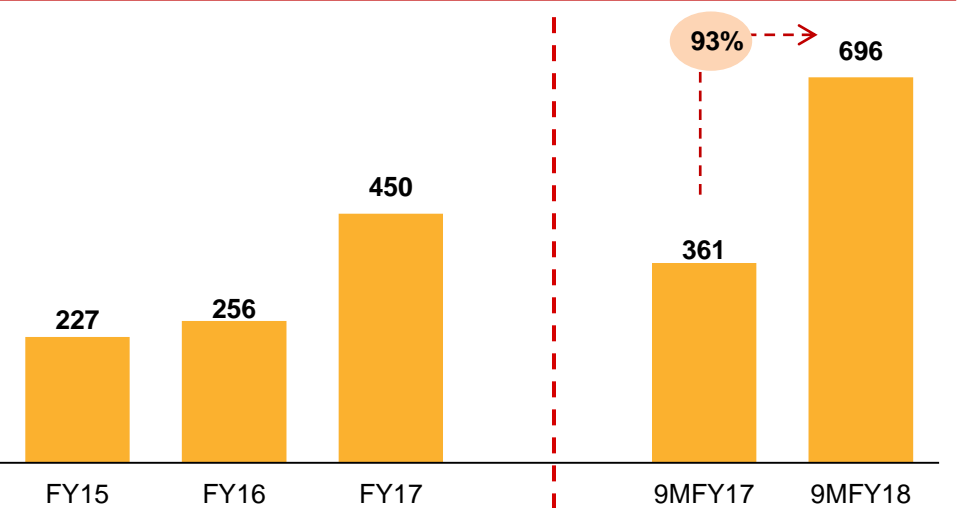
### Trail-based annuity income picking up



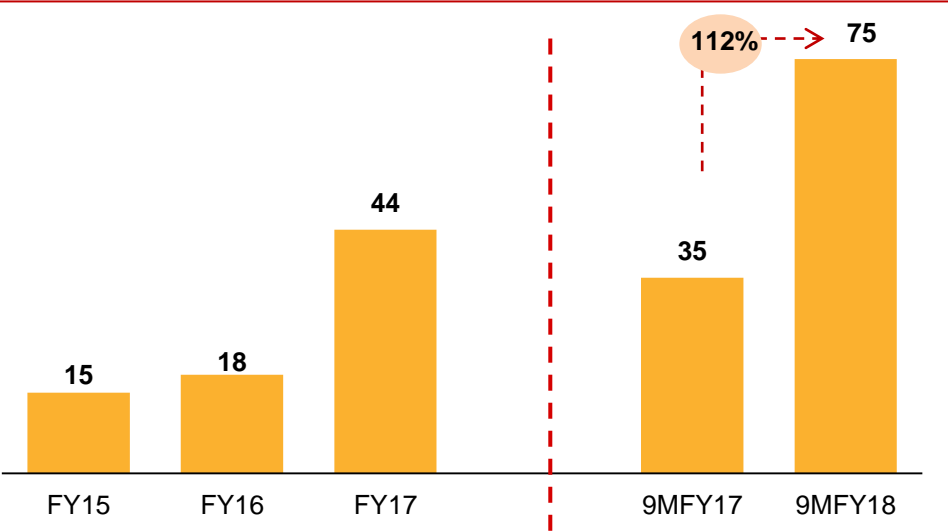
# Broking & Distribution – Strong growth in Volume and Distribution AUM



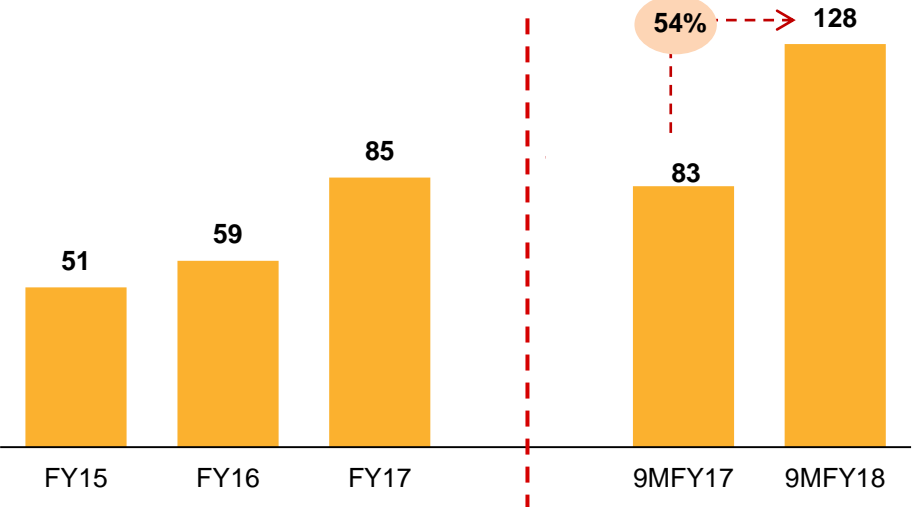
DP AUM growth trend (Rs bn)



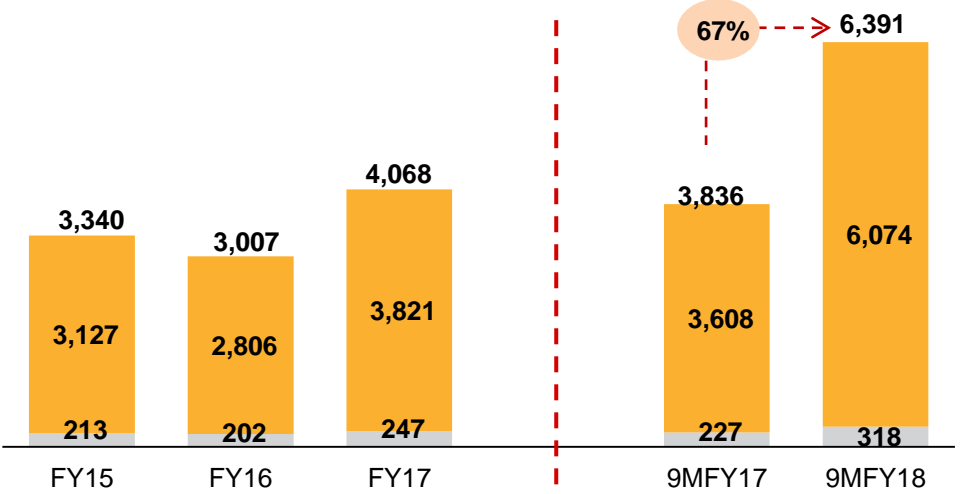
Rising Distribution AUM (Rs bn)



MOSL Broking ADTO (Rs bn)



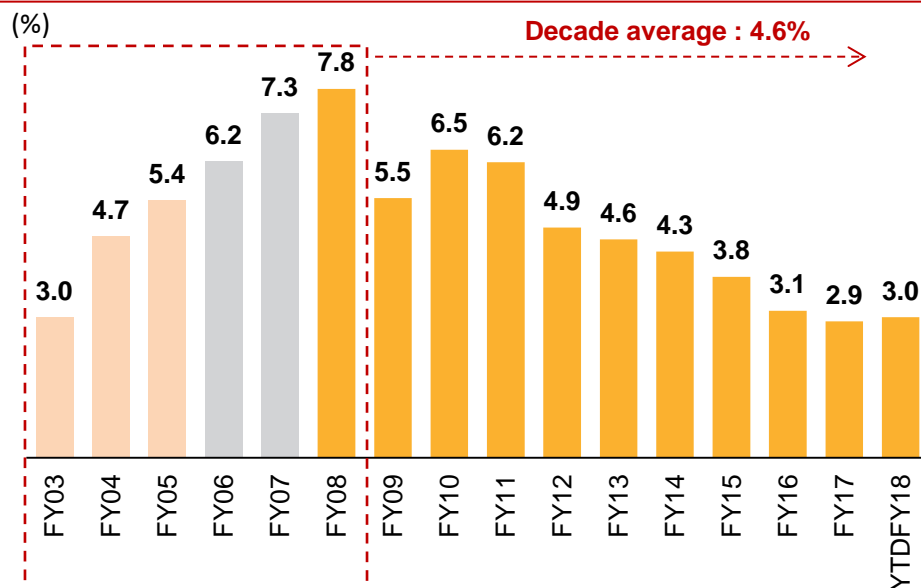
Market ADTO (Rs bn) – Cash and F&O



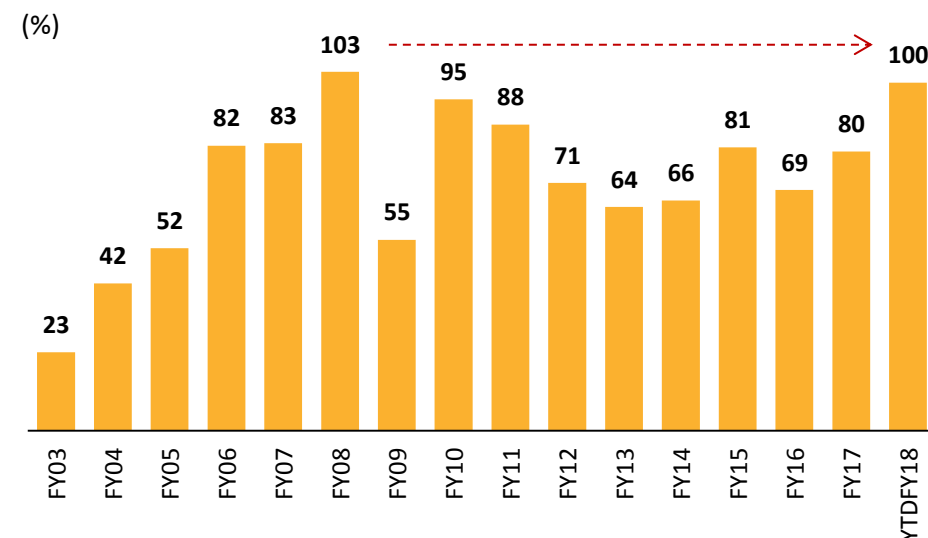
■ Cash ADTO ■ F&O ADTO

# Broking & Distribution – Potential levers

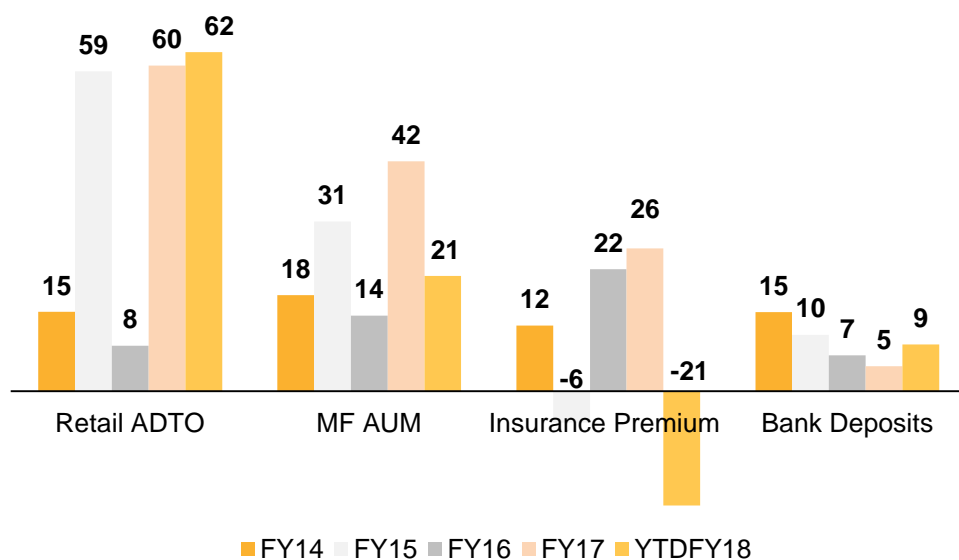
## Corporate profit to GDP trend



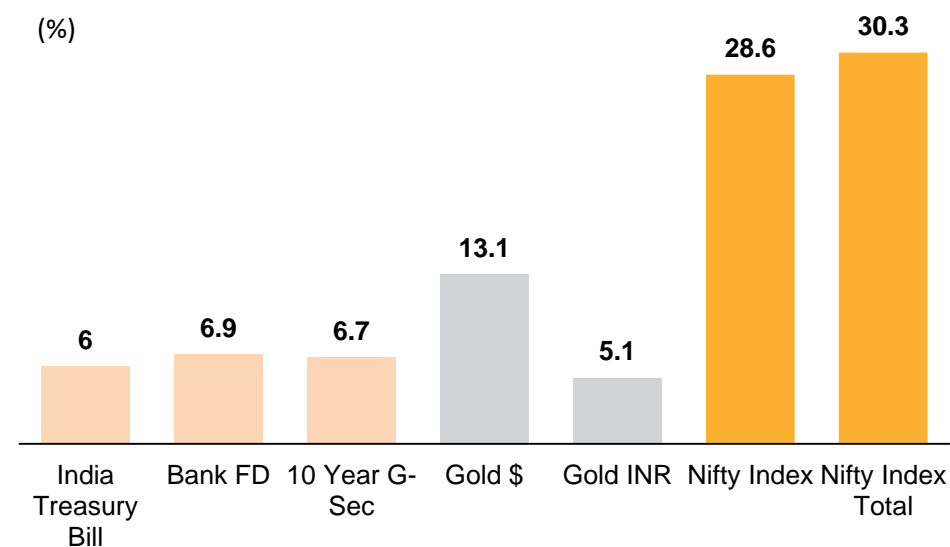
## Market cap to GDP trend



## Retail ADTO registered faster growth (%)



## Higher returns in equity asset class in CY17



# Investment Banking – Robust growth; healthy pipeline



**QIP - Rs 49.9 bn**



**IPO - Rs 19.1 bn**



**IPO - Rs 4.6 bn**  
(✓ Sole)



**QIP - Rs 4 bn**  
(✓ Sole)



**QIP - Rs 3 bn**



**QIP - Rs 4.0 bn**

Particulars (Rs mn)	Q3FY18	Q3FY17	YoY (%)	Q2FY18	QoQ (%)	9MFY18	9MFY17	YoY (%)	FY17
<b>Total Revenues</b>	<b>456</b>	<b>151</b>	<b>202%</b>	<b>225</b>	<b>103%</b>	<b>921</b>	<b>444</b>	<b>108%</b>	<b>872</b>
EBITDA	289	131	121%	180	60%	637	252	153%	561
<i>EBITDA Margin</i>	63%	87%	-	80%	-	69%	57%	-	64%
PBT	288	130	123%	179	61%	635	247	157%	554
<b>PAT</b>	<b>177</b>	<b>87</b>	<b>104%</b>	<b>128</b>	<b>38%</b>	<b>454</b>	<b>170</b>	<b>167%</b>	<b>372</b>

- Total investment banking revenues reached Rs 921 mn in 9MFY18, exceeding the level achieved in full year FY17. Similarly, profit of Rs 454 mn in 9MFY18 has exceeded the level achieved in full year FY17.
- Fee income generation from closed transactions remained strong in Q3FY18, driven by outstanding performance in the capital markets business.
- We completed several marquee transactions in Q3FY18 – QIPs for Piramal Enterprises (Rs 49.9 bn), Dena Bank (Rs 4,013 mn) and LT Foods (Rs 3,993 mn, as Sole BRLM), and the IPO of MAS Financial (Rs 4,600 mn, as Sole BRLM).

# Investment Banking – Robust growth; healthy pipeline



Preferential Issue - Rs  
16.8 bn (✓ Sole)

**Dixon**

IPO - Rs 7.2 bn



QIP - Rs 5.5 bn

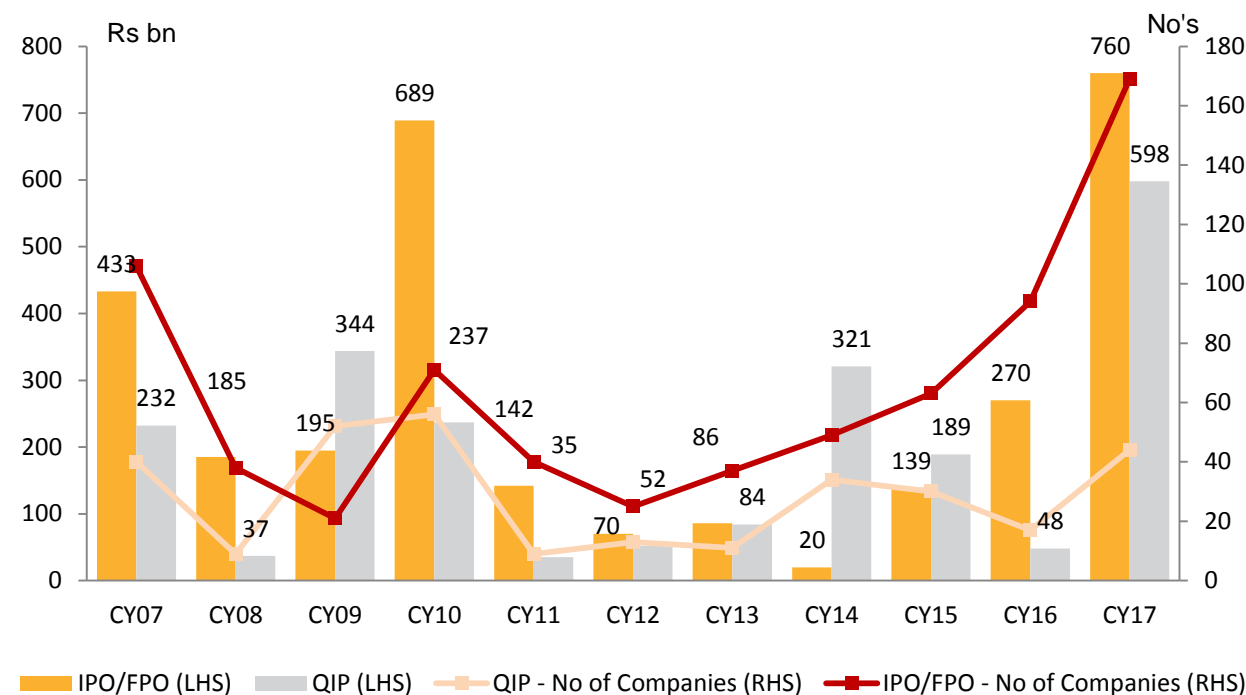


IPO - Rs 4.8 bn



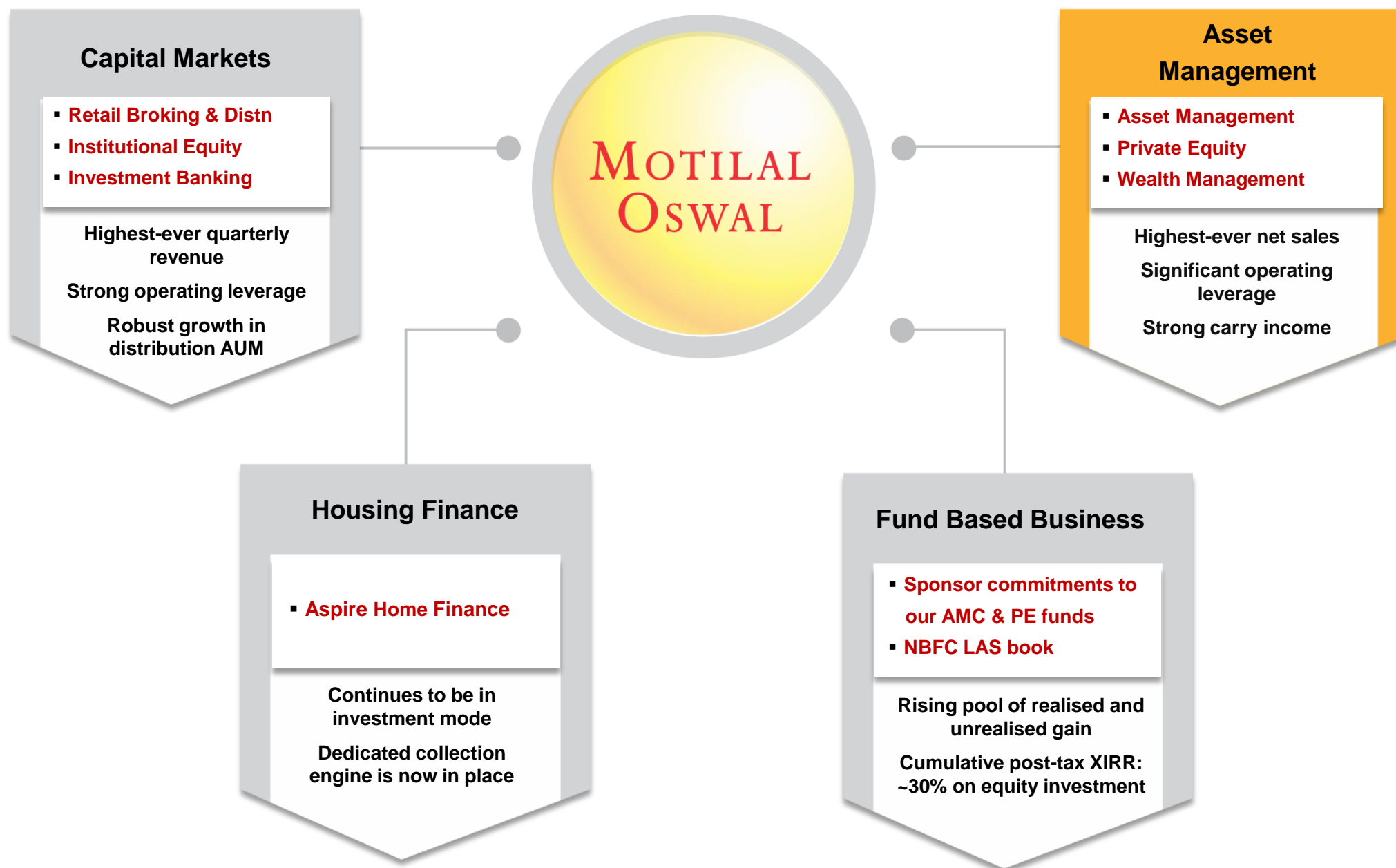
IPO - Rs 2.1 bn

## Industry trend in ECM transactions



Source: NSE, Prime database

- We have been ranked no.1 in the QIP League Table, both in terms of number of issues and volume of funds raised in FY17.
- Going into 2018, our pipeline of transactions remains strong and we continue to enjoy strong support of our clients as a preferred advisor for fund raising and strategic finance transactions.



# Asset Management – Gaining share; significant operating leverage



**Highest quarterly  
Net Sales of Rs 36  
bn, +119% YoY**

**AMC AUM  
Rs 350 bn in  
Q3FY18,  
126% YoY**

**Rank in Equity  
AUM\*  
9 in Dec 2017**

**Market leader in  
PMS with 15.4%  
market share in  
AUM**

**Eq. MF Market  
Share\*\*  
~4% in Net Flows**

Particulars (Rs mn)	Q3FY18	Q3FY17	YoY (%)	Q2FY18	QoQ (%)	9MFY18	9MFY17	YoY (%)	FY17
AUM (bn)	350	155	126%	289	21%	350	155	126%	203
Net adds (bn)	36	16	119%	36	1%	97	38	156%	62
<b>Total Revenues</b>	<b>1,695</b>	<b>877</b>	<b>93%</b>	<b>1,466</b>	<b>16%</b>	<b>4,509</b>	<b>2,208</b>	<b>104%</b>	<b>3,413</b>
Total costs	1,215	655	86%	1,107	10%	3,322	1,715	94%	2,648
EBITDA	479	222	116%	359	33%	1,187	493	140%	765
EBITDA Margin	28%	25%	-	25%	-	26%	22%	-	22%
PBT	478	220	117%	358	34%	1,182	489	142%	759
<b>PAT</b>	<b>303</b>	<b>145</b>	<b>109%</b>	<b>233</b>	<b>30%</b>	<b>768</b>	<b>321</b>	<b>139%</b>	<b>498</b>

Note : \* Carry income in AMC will be booked in Q4 of every year

- AUM across MF, PMS and AIF reached milestone of Rs 350 bn (+126% YoY), with MF AUM at Rs 173 bn (+142% YoY), PMS AUM at Rs 157 bn (+96% YoY), and AIF AUM at Rs 19.9 bn (+417% YoY).
- AMC net sales grew 132% YoY in 9MFY18 to Rs 97 bn as against Rs 62 bn in all of FY17.
- In Q3FY18, Motilal Oswal Mutual Fund registered the highest AUM growth of 121% YoY in the MF industry.
- Net yield increased to 0.91% in Q3FY18, despite higher net additions in MFs than in higher-yielding alternatives. This is mainly on account of better pricing power in MF coupled with rising share of direct channel in net sales – up from 13% in Q3FY17 to 31% in Q3FY18.
- SIP inflows during the quarter remained strong – up 33% QoQ. SIP AUM is growing qualitatively and profitably; our average SIP at ~Rs 5,000 per month is much higher than the industry average of Rs 3,500 per month.
- We continue to make investments in brand promotion – up 74% YoY to Rs 71 mn (9% of net revenue) in Q3FY18. This addresses the unique challenge of gaining materiality in a market that is witnessing staggering growth.
- We have a unique distribution strategy of systematic distribution tie-ups with wholesale distributors, which not only keeps distribution costs low, but also minimizes channel conflicts.

Notes: \*Rank includes our AUM in Equity MF, PMS & AIF; Industry AUM includes Equity MF assets excl Arbitrage funds

\*\*Includes only Open-Ended Equity Mutual Funds

# MOAMC – Continuing traction in performance and market share



- Market share in MF Equity Net Sales continued to gain traction at 4% in 9MFY18 vs 2.7% in 9MFY17 in a rising pool of equity flows. This has resulted from MOAMC's niche equity focus, process-oriented (QGLP) approach and solid performance track record.
- Investment performance continues to be robust – our longest-running Value PMS has delivered a return of ~25% per year since inception; F-35, our largest MF scheme by AUM, has delivered 31.4% per year and an alpha over benchmark of 14.3%.
- Most MF schemes (F-25, F-30, F-35) now have a three-year track record, drawing interest from a larger section of distributors and investors.
- MOAMC's Equity MF has the lowest redemption rate in the industry at 21%; the industry average is 47%.
- We have become one of the largest AIF managers in India within a span of two years, with an AUM of Rs 20 bn in 9MFY18 (Rs 3.8 bn in 9MFY17). We have a steady pipeline for fund-raising, with tie-ups already in place.
- ~17% of our non-MF AUM was performance-fee-linked as of December 2017 (13% in FY17). Our target is to increase this further.
- We are seeing initial interest in our offshore products; the offshore segment is 1.7x the institutionally-managed equity assets in India.

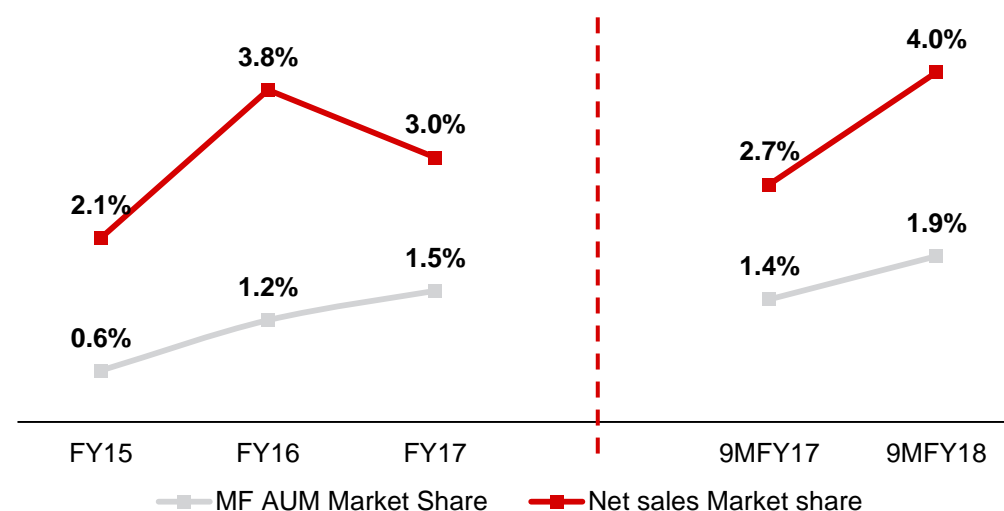
## Top Notch performance across product and categories

Product	Scheme	Strategy	Inception Date	Total Return	Alpha over Benchmark
PMS	Value	Large-Cap	25-Mar-03	25%	8%
PMS	NTDOP	Multi-Cap	11-Dec-07	20%	10%
PMS	IOP	Mid-Cap	15-Feb-10	19%	5%
Mutual Fund	F-25	Large-Cap	13-May-13	18%	5%
Mutual Fund	F-35	Multi-Cap	28-Apr-14	31%	14%
Mutual Fund	F-30	Mid-Cap	24-Feb-14	31%	1%

\* Read above fund performances with their corresponding Disclaimers in the funds' Fact Sheets, which are available in [www.motilaloswalmf.com](http://www.motilaloswalmf.com).

<sup>1</sup> Inception Date: 25/03/2003. These returns are of a Model Client as on 31<sup>st</sup> Dec 2017. Returns of individual clients may differ depending on time of entry in the strategy. Past performance may or may not be sustained in future and should not be used as a basis for comparison with other investments. Returns shown are post fees and expenses. Benchmark is Nifty 50 Index

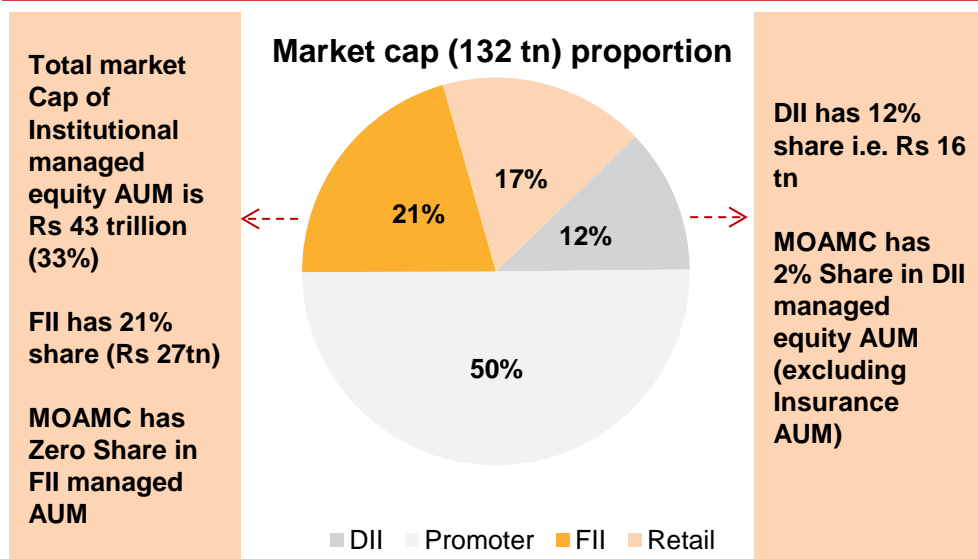
## Higher equity MF net sales market share would pull equity MF AUM share up eventually



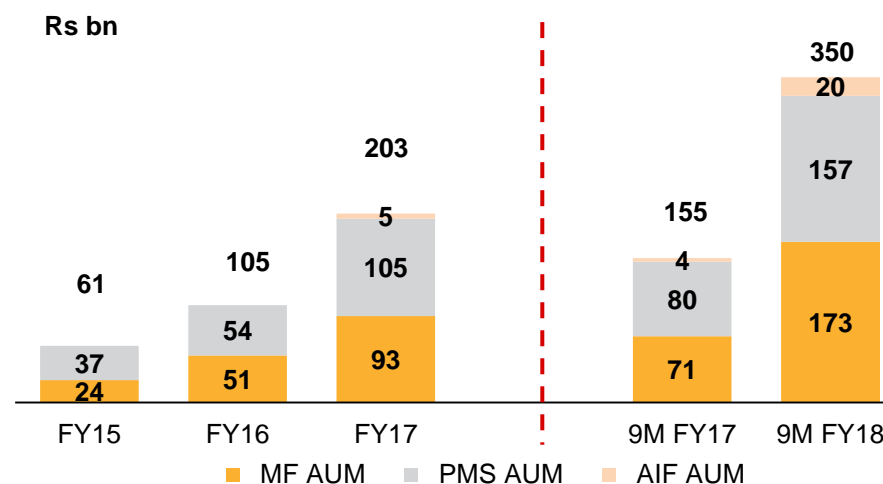
Note : \*Equity AUM market share is based on Avg AUM. As on Dec ' 17, our AUM share is 2.1%

# MOAMC – Potential levers to scale business

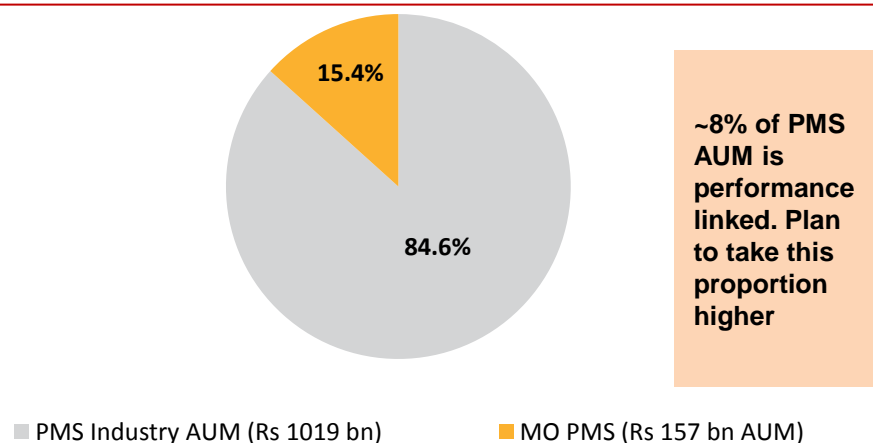
MOAMC's has "Zero" share in FII driven domestic equity market which is 1.7x of size of DII.



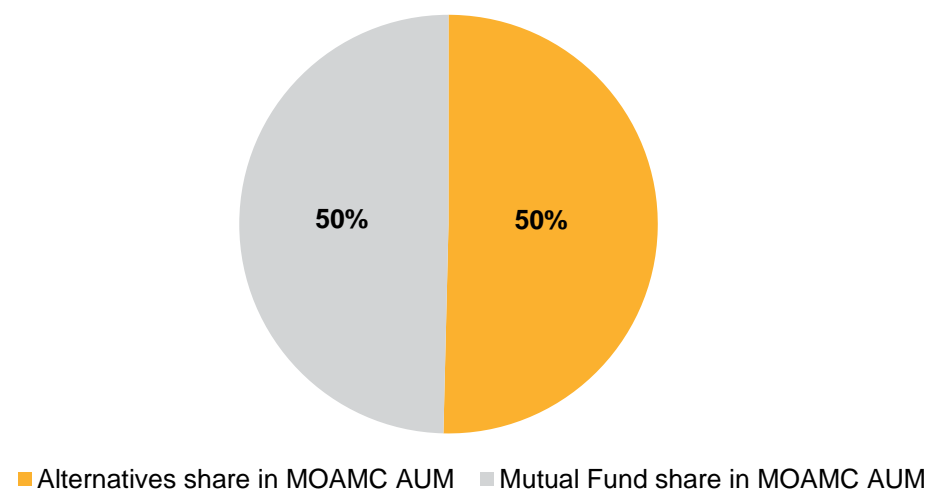
## MOAMC AUM breakup



## MOPMS market share in Industry's Equity AUM



## Higher Alternatives share in MOAMC AUM

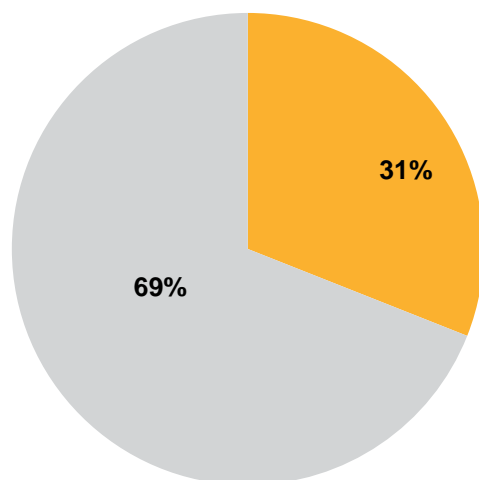


\*Alternatives includes PMS and AIF

# MOAMC – Potential levers to scale profitability

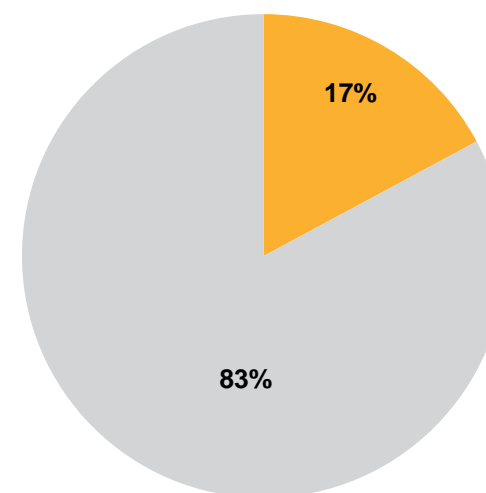


## Share of Direct sales in MF net sales



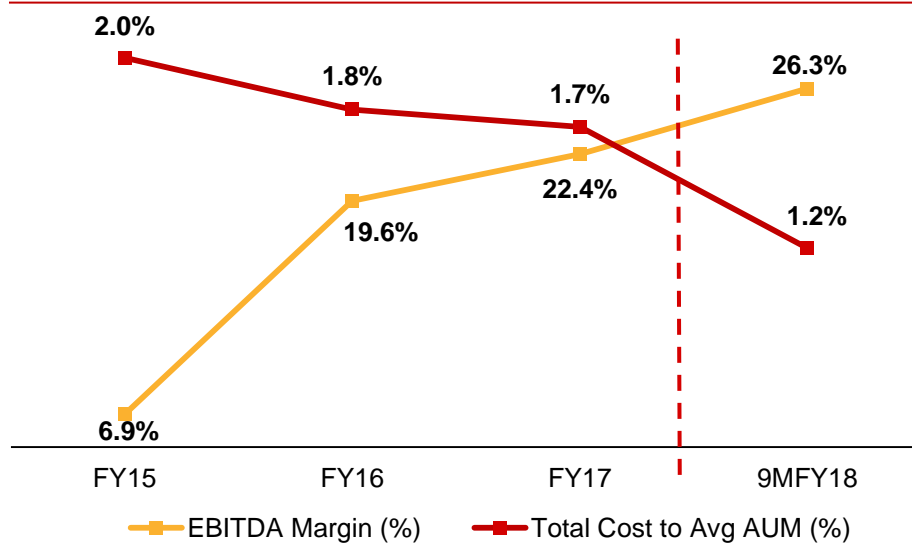
■ Share of Direct in MF net sales ■ Share of Regular in MF net sales

## Share of performance linked AUM in Alternatives

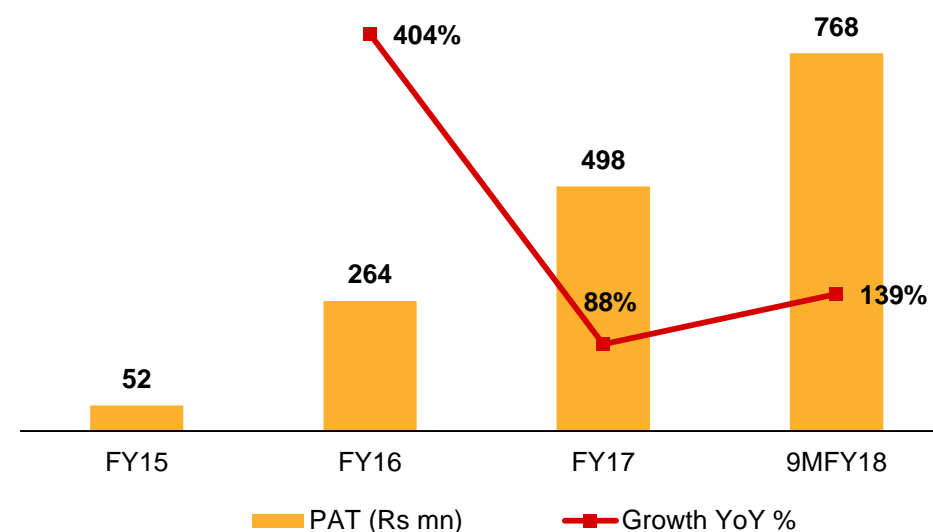


■ Alternatives AUM - Performance linked ■ Alternatives AUM - Fixed fee

## Operating leverage playing out as cost stabilizes & AUM rises

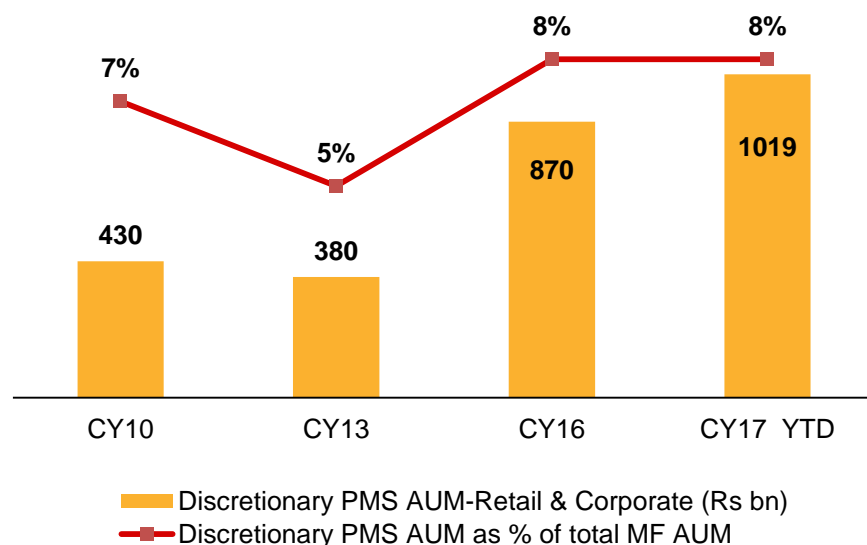


## MOAMC profitability trend

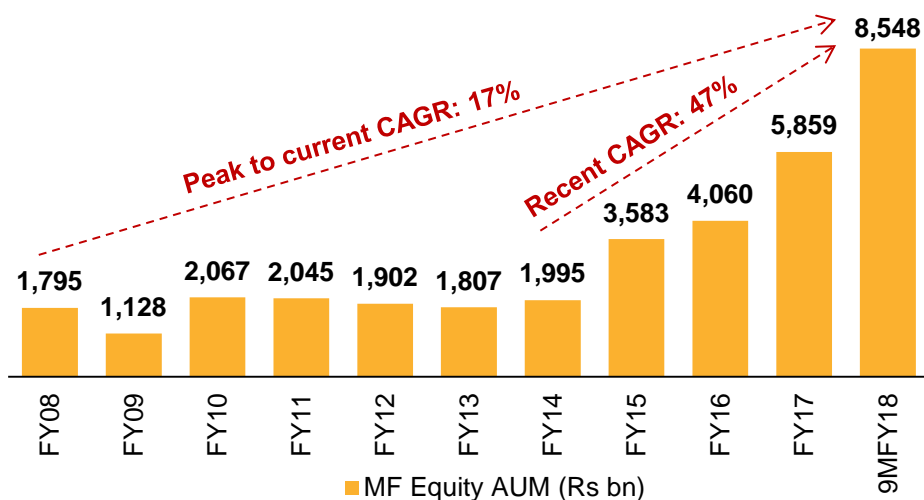


# Asset Management – Rising share of Alternatives

## Rising share of Alternatives in Industry AUM

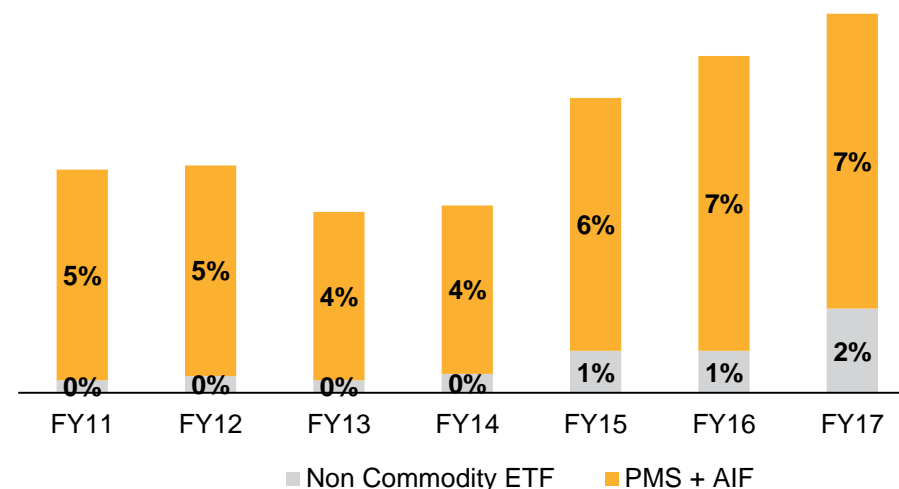


## Rising MF Equity AUM (Rs bn)



Source: AMFI, McKinsey

## Rising share of Alternatives in Industry AUM



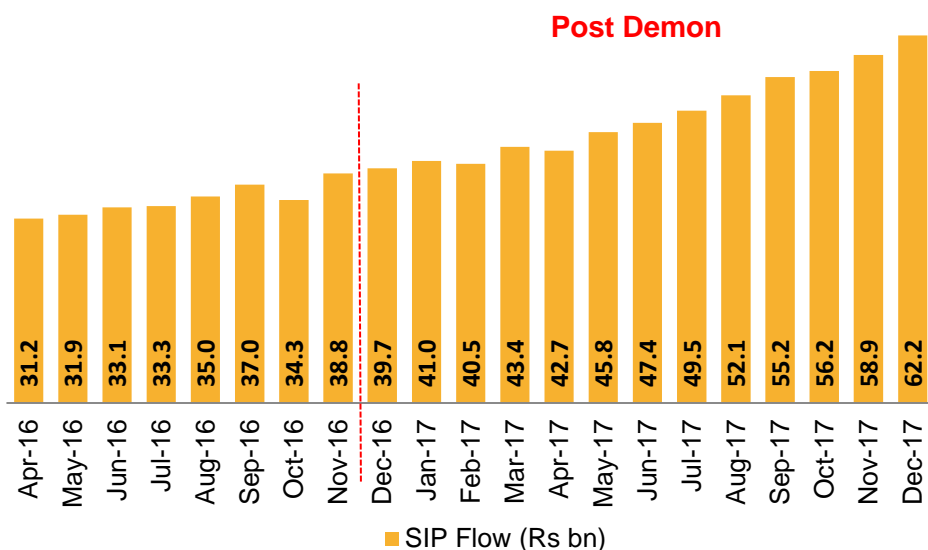
## India still at nascent stage in Alternatives penetration

Alternatives	India	US
PMS	~8% of MF market	~10% of MF market
AIF	~2% of MF market	~30% of MF market

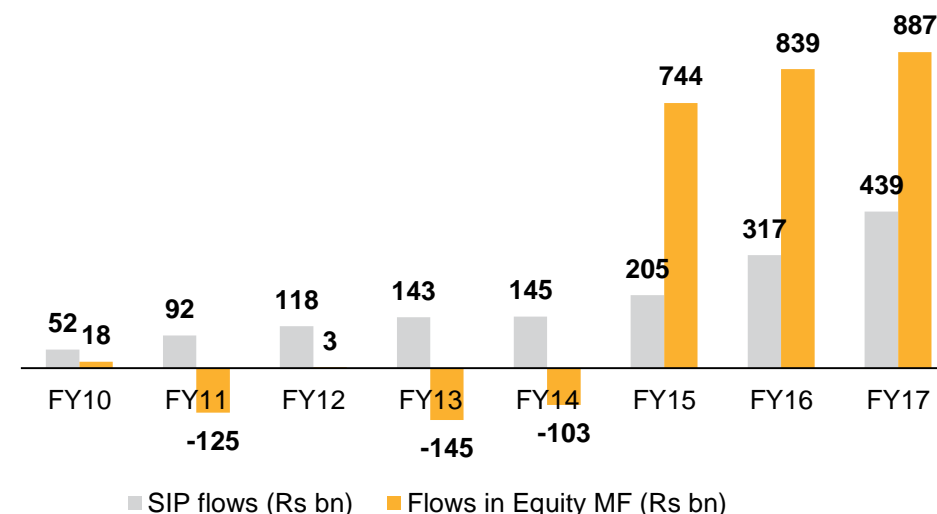
US markets data shows that for every \$100 in traditional fund products, there is \$40 in AIFs and PMS and traditional AMC's may or may not participate in the space; MOAMC has been a PMS and AIF player at early stage, while Indian AMC's are yet to realise this potential

# Asset Management – Stickiness of MF flows to continue..

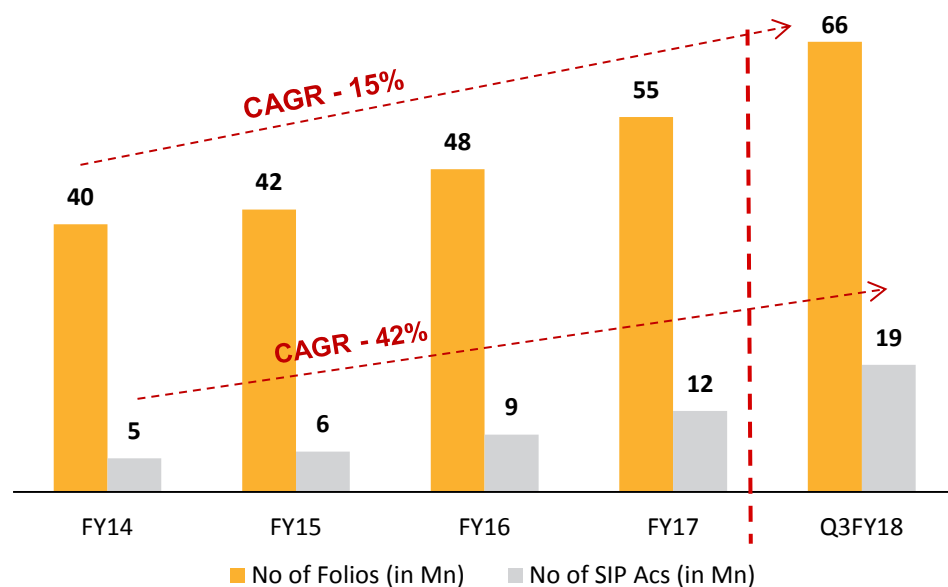
## Strong traction in SIP flows continues



## SIP gaining share in rising Equity AUM

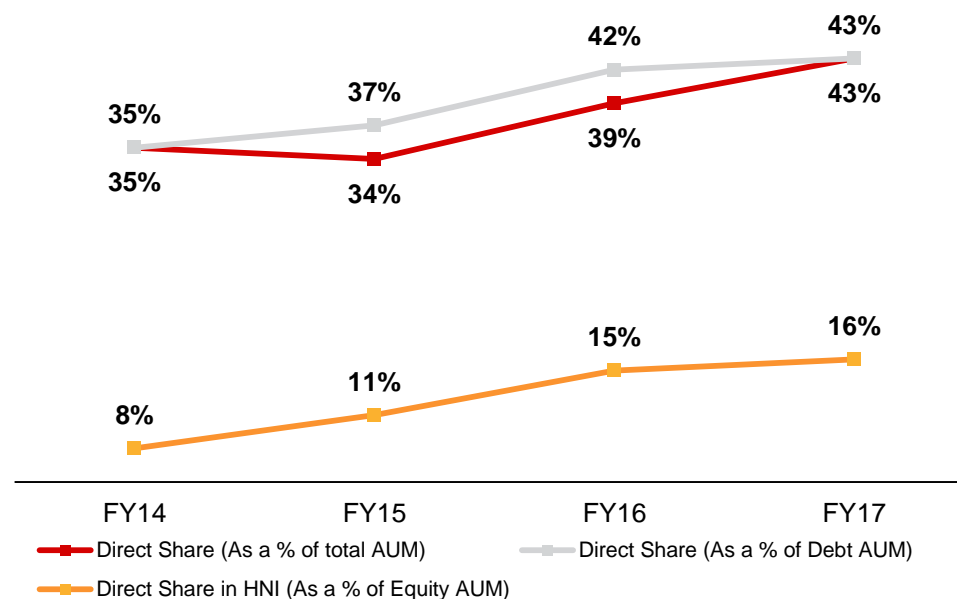


## Investor A/Cs (Mn) in MF industry took off since mid-2014



Source: AMFI

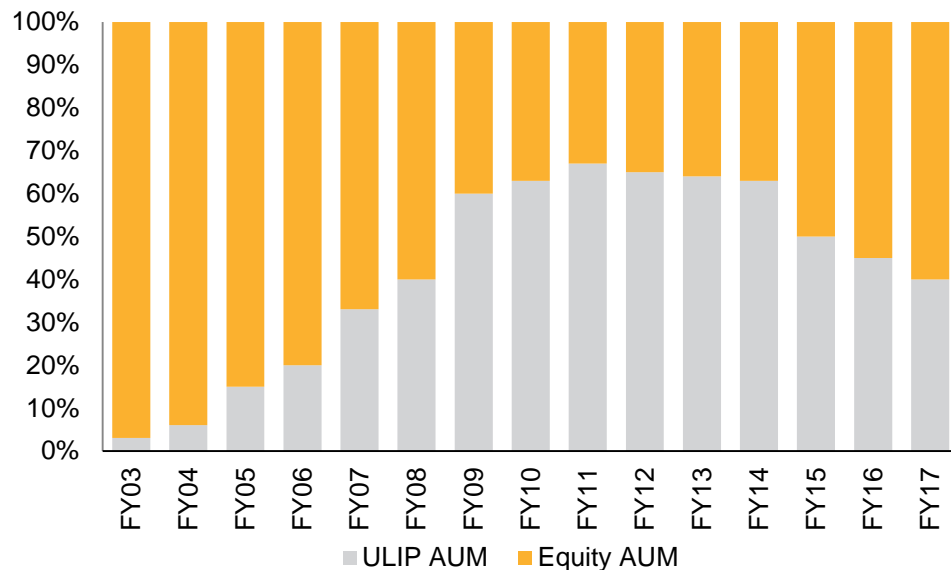
## Rising share of Direct proportion in Asset management industry



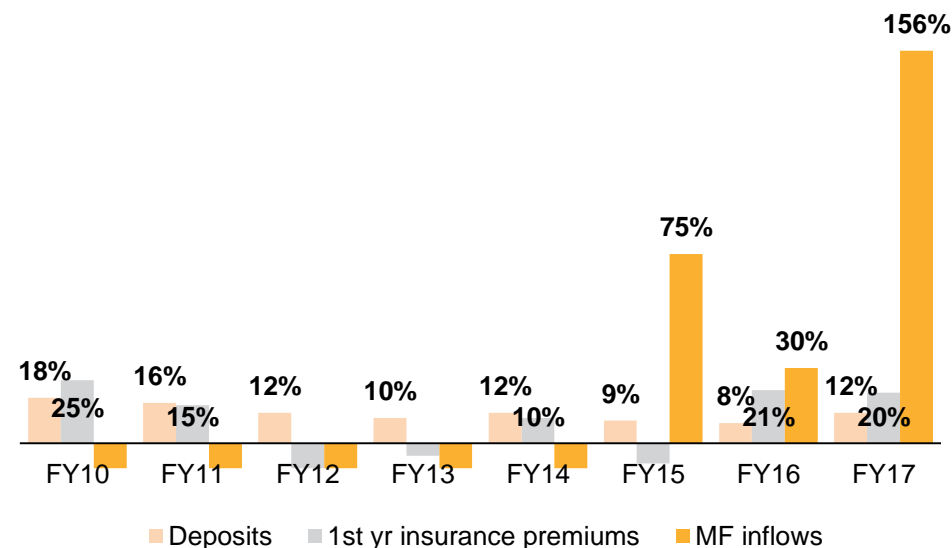
# Asset Management – Rising financialization of savings



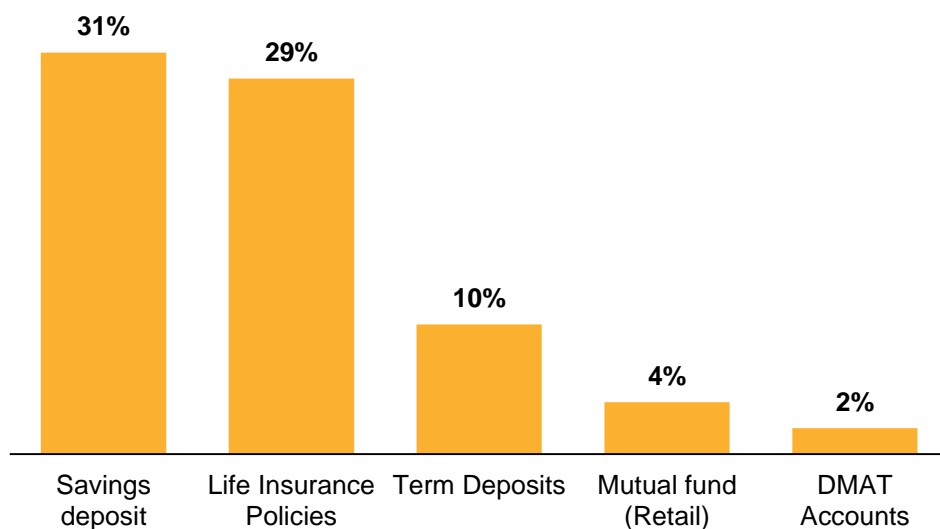
## Shift of financial savings from ULIP to Equity MF



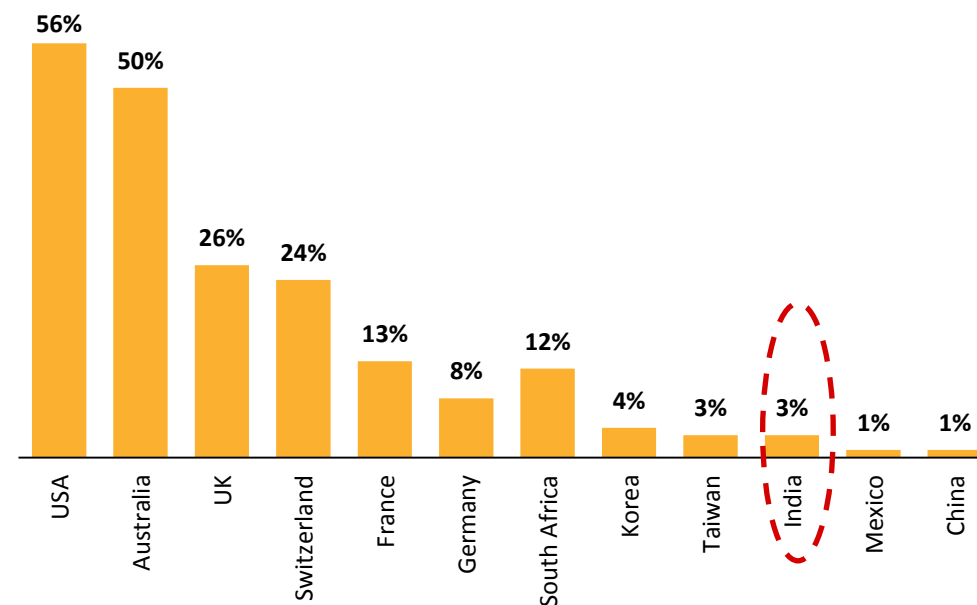
## Strong traction in MF inflows (growth YoY %)



## MF is the most underpenetrated savings instrument



## MF Equity AUM / GDP – Headroom for growth



# Private Equity – Exits at high IRRs; strong response to IBEF III



Total AUM of PE business stands at Rs ~47 bn

Phenomenal response to IBEF III launch

IBEF I exits could result in lumpy gains in FY18-FY19

Particulars (Rs mn)	Q3FY18	Q3FY17	YoY (%)	Q2FY18	QoQ (%)	9MFY18	9MFY17	YoY (%)	FY17
Total Revenues*	168	100	69%	879	-81%	1,156	1,136	2%	1,193
EBITDA	55	40	37%	547	-90%	648	601	8%	649
PBT	51	35	45%	543	-91%	635	594	7%	637
PAT	48	22	115%	422	-89%	499	473	6%	502

\* Q3FY18 includes share of profits on exit of IBEF I of Rs 250 mn, which is dividend out to MOFSL (Rs 850 mn in Q2FY18).

## Growth PE Funds

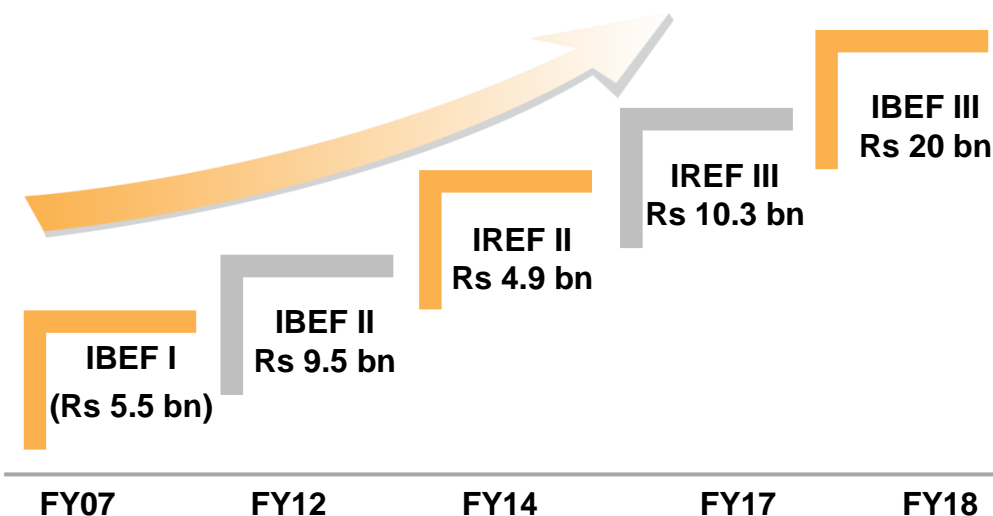
- MOPE Funds stand out with stellar performance. IBEF I has delivered an XIRR of 27% and is expected to return 5.4x MoC (Multiple of Cost). Till date, 3.3x MoC has been returned for INR investors and 2.2x for USD investors.
- Fund II has committed 100% across 11 investments so far after raising commitments from marquee institutions and exits from fund will contribute going forward.
- Strong performance and positioning is aiding new fund raising. Fund III was launched in Q2FY18 with a target size of Rs 20 bn. The fund has already raised of Rs 14.7 bn and is expected to achieve targeted size of Rs 20 bn by Q4FY18. Fund III has already made its maiden investment amounting to Rs 1.4 bn in September 2017.

## Real Estate Funds

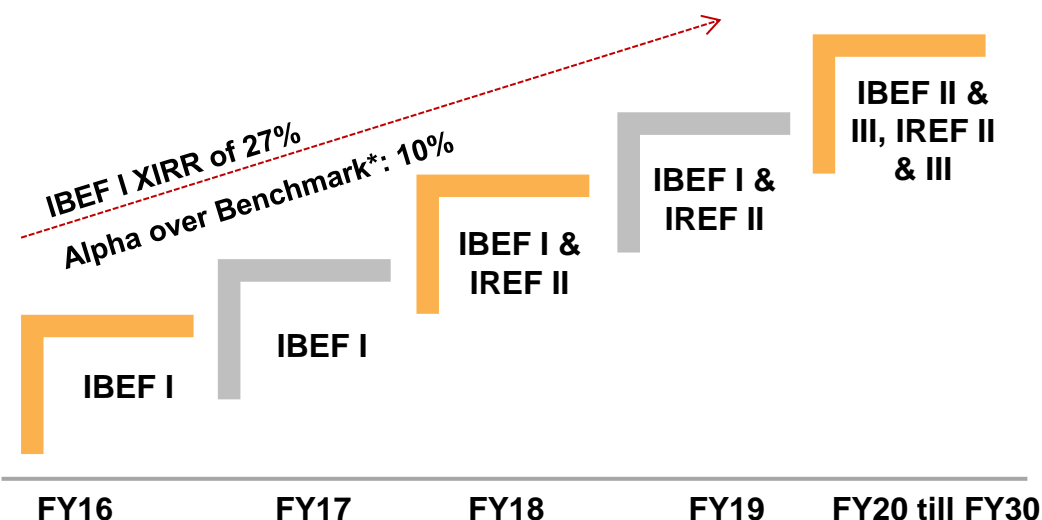
- IREF I has seen full / partial exits from 7 projects so far, translating into ~118% capital returned to investors.
- IREF II is fully deployed in 14 investments. The fund has secured 6 full exits and has returned ~64% capital to investors. Average IRR on exited investments is ~26%.
- IREF III has committed ~72% (Rs 7.4 bn) of the fund size across 12 investments and has returned ~2.2% capital to investors.

# Private Equity – Exits from 6 funds provides strong visibility over next decade

## Launch period of PE Funds

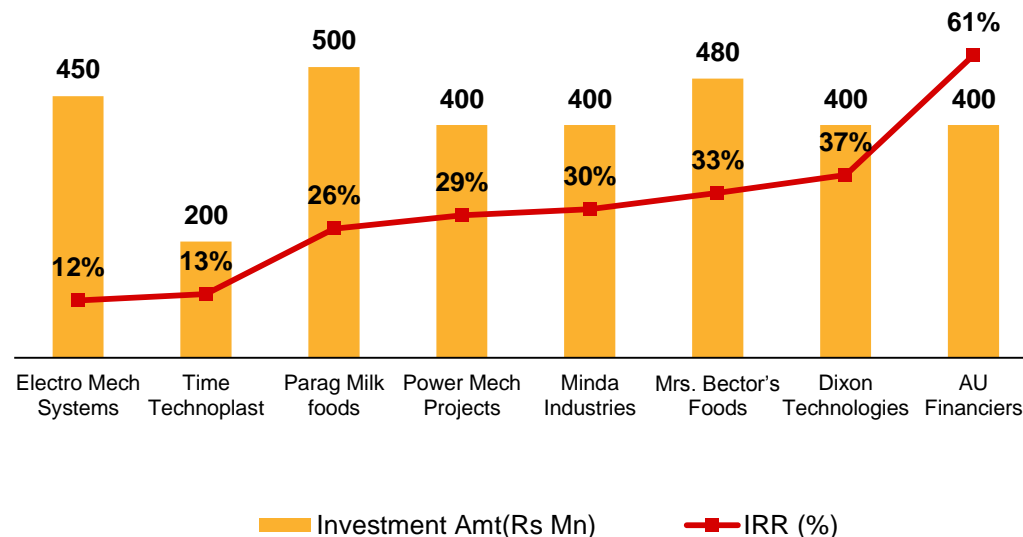


## Exit period of PE funds

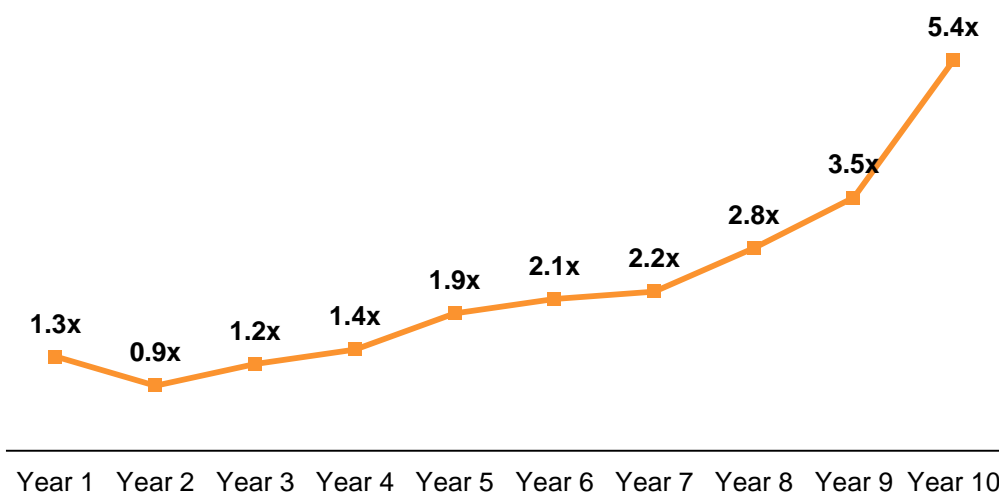


Note : \* Benchmark : Emerging Markets PE and VC (upper quartile)

## QGLP investments delivering higher IRR



## IBEF I exits delivering 5x return



# Wealth Management – Profitability inflection commenced



**Highest-ever Net Sales**  
at ~Rs 10 bn,  
+141% YoY

**Wealth AUM**  
Rs 153 bn in  
Q3FY18,  
+67% YoY

**Rising Number of Client Families,**  
+47% YoY

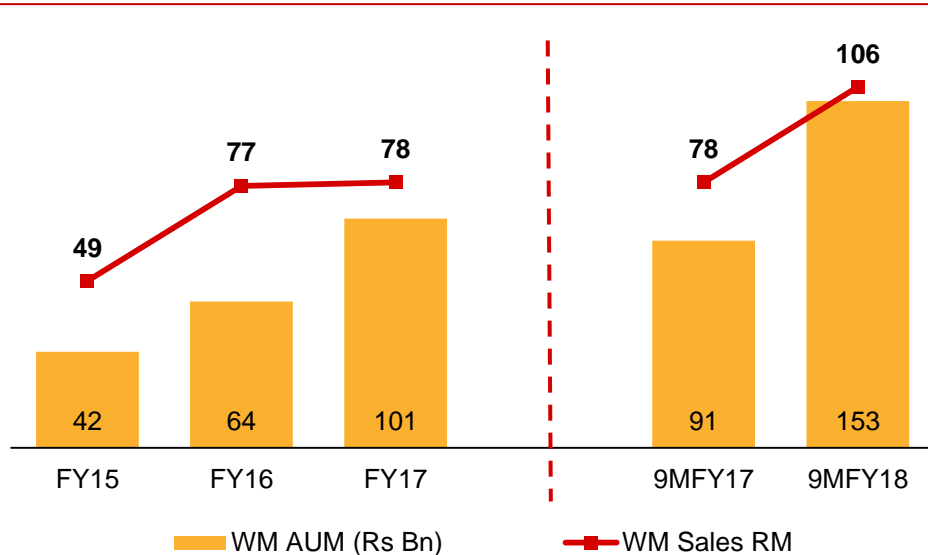
**Deepening our client wallet-share & RM productivity**

Particulars (Rs mn)	Q3FY18	Q3FY17	YoY (%)	Q2FY18	QoQ (%)	9MFY18	9MFY17	YoY (%)	FY17
AUM (bn)	153	91	67%	129	18%	153	91	67%	101
Net adds (bn)	10	4	141%	9	14%	23	14	64%	18
<b>Total Revenues</b>	<b>248</b>	<b>150</b>	<b>65%</b>	<b>267</b>	<b>-7%</b>	<b>694</b>	<b>478</b>	<b>45%</b>	<b>720</b>
Total Cost	170	101	69%	156	9%	447	341	31%	498
C/I ratio	68%	67%	-	59%	-	64%	71%	-	69%
EBITDA	78	49	58%	111	-29%	248	137	80%	223
EBITDA Margin	32%	33%	-	41%	-	36%	29%	-	31%
PBT	75	48	57%	109	-31%	241	122	98%	205
<b>PAT</b>	<b>53</b>	<b>31</b>	<b>71%</b>	<b>78</b>	<b>-32%</b>	<b>172</b>	<b>81</b>	<b>112%</b>	<b>132</b>

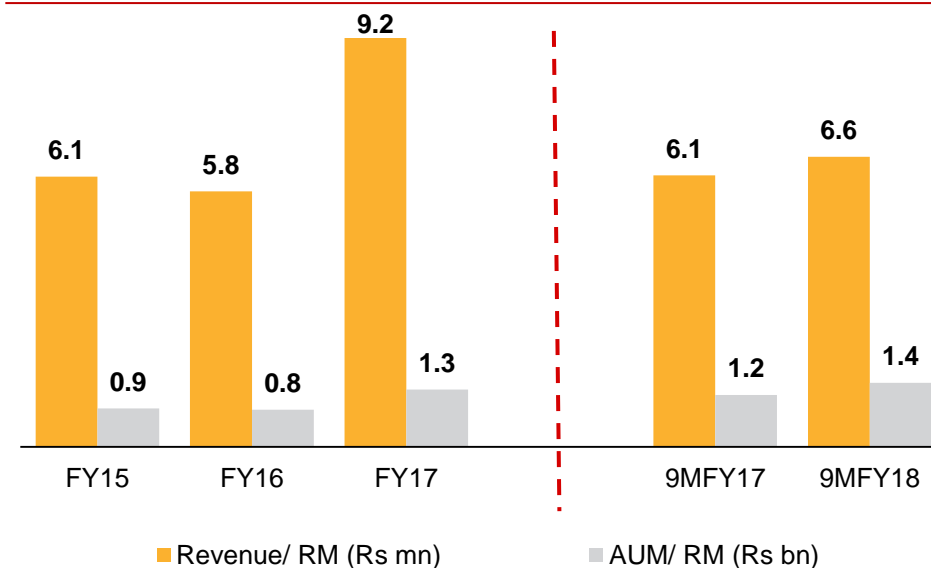
- Wealth Management registered 65% YoY revenue growth and a strong 71% YoY PAT growth in Q3FY18, despite higher expenses on account of aggressive RM addition and higher bonus provisioning in Q3FY18.
- EBITDA margin improved to 36% in 9MFY18.
- RM productivity has increased in line with rising vintage from 6.1x to 6.6x in 9MFY18.
- Capacity to hire additional RMs will increase, as existing RMs vintage increases, which will help sustain growth and drive further operating leverage.
- Yield during the quarter improved to ~81bps, as AUM mix has shifted in favour of equity (70%).
- AUM traction is largely driven by captive products and other products from strategic funds.
- 28 RMs were added in 9MFY18, taking total RM count to 106 (+ 36% YoY).
- Inclination to invest in financial assets remains high, and headroom for growth in AUM and profit pool is enormous.

# Wealth – Rise in productivity resulting in margin expansion

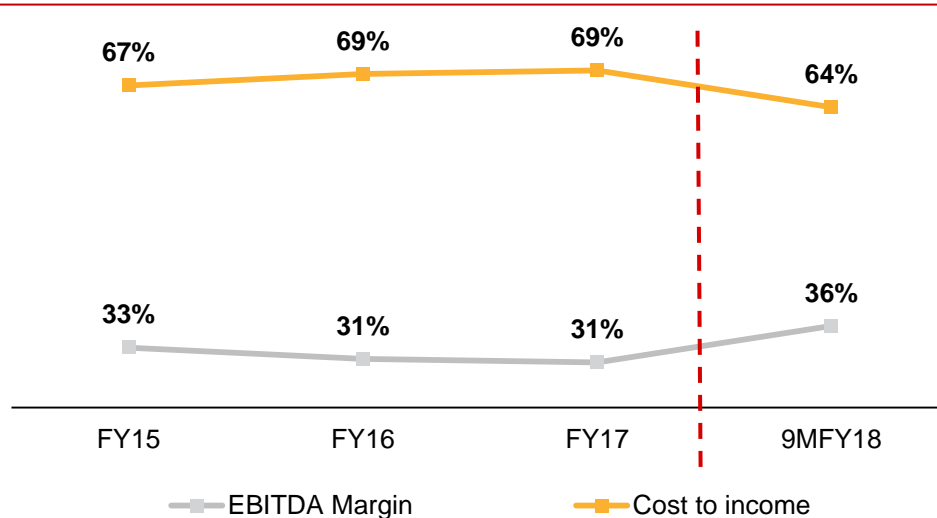
## Wealth RM addition in proportion to AUM



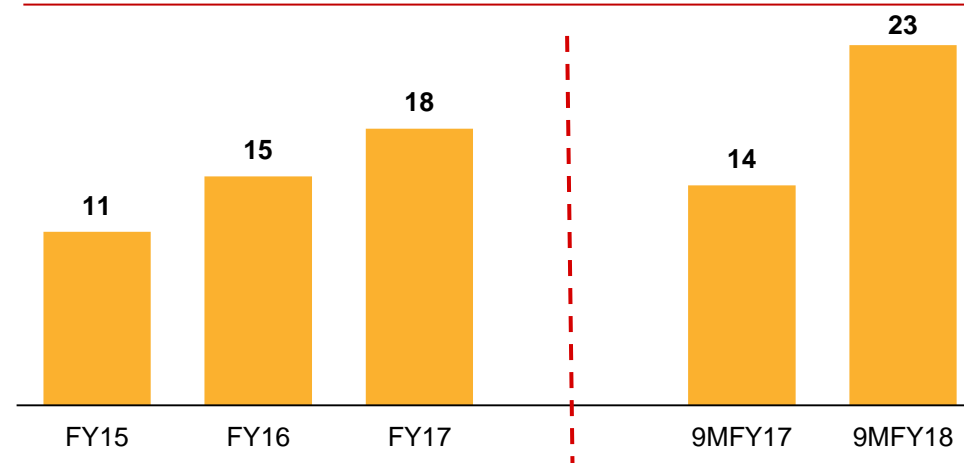
## Wealth RM productivity



## Wealth EBITDA margin and cost to income ratio



## Wealth net sales (Rs bn)



# Yield Tree – Asset and Wealth Management



## Asset Management

Particulars	FY15	FY16	FY17	9MFY17	9MFY18
AUM (Rs bn)	61.0	104.8	203.0	155.1	350.2
Avg AUM (Rs bn)	40.6	82.9	153.9	129.9	276.6
<b>Yield Tree (bps)*</b>					
Net Yield	117	81	94	88	92
Cost	104	38	45	38	35
PBT	13	43	49	50	57
Tax	0	11	17	17	20
PAT	13	32	32	33	37

113% growth in Avg AUM

Mix change towards MF

Highest PAT yield in industry

## Wealth Management

Particulars	FY15	FY16	FY17	9MFY17	9MFY18
AUM (Rs bn)	42.4	64.4	101.0	91.4	152.8
Avg AUM (Rs bn)	33.3	53.4	82.7	77.9	115.1
<b>Yield Tree (bps)*</b>					
Net Yield	126	89	87	81	81
Cost	98	69	62	60	56
PBT	28	20	25	21	25
Tax	9	7	9	7	7
PAT	19	13	16	14	18

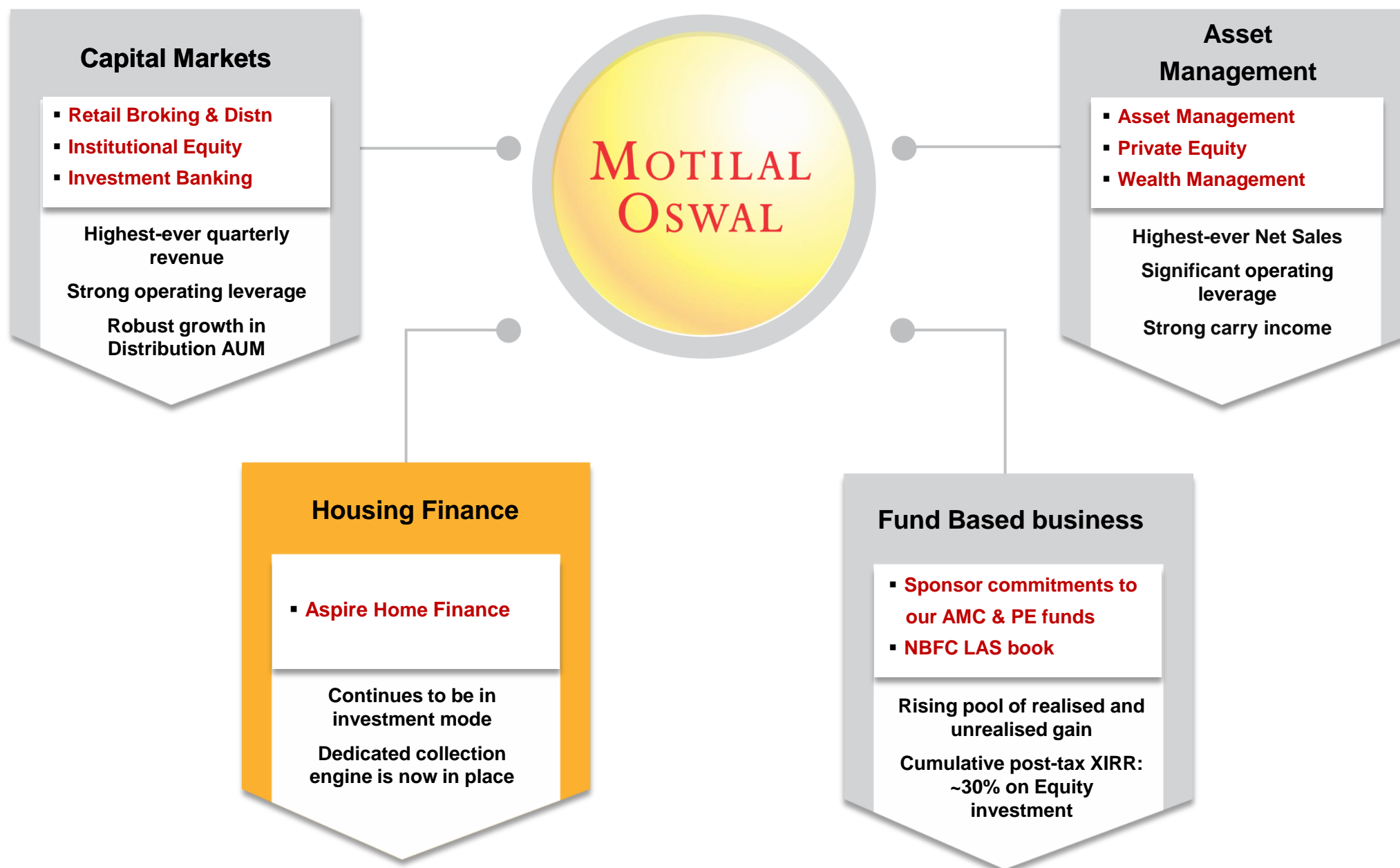
48% growth in Avg AUM

Robust yield led by equity products

Aggressive RM addition (added 28 RMs)

Rise in RM Productivity in line with rising vintage

\* Annualised



**Loan book**  
Rs 49.4 bn in  
Q3FY18, +48% YoY

**Disbursements are**  
cautiously calibrated

**Asset quality**  
deteriorates; GNPA  
4.6%

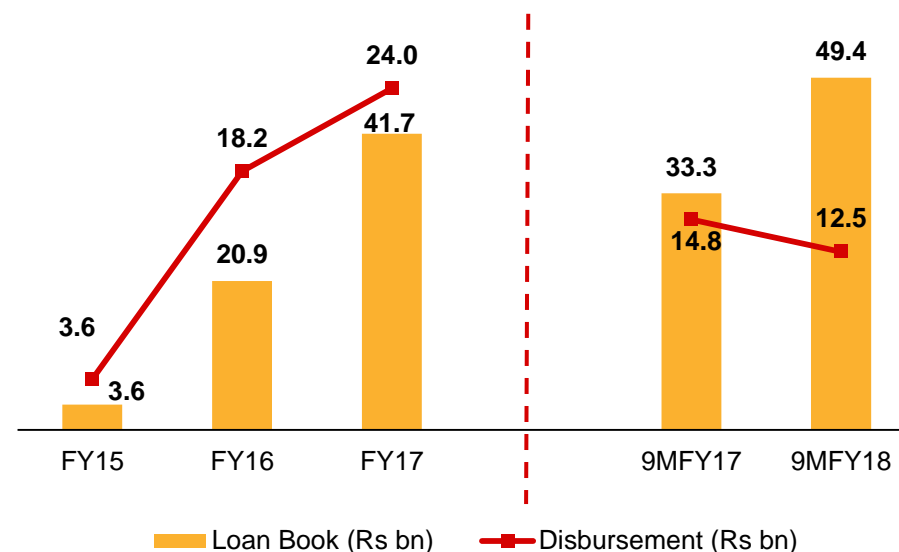
**Step up in**  
provisioning; plan to  
continue in future

Particulars (Rs mn)	Q3FY18	Q3FY17	YoY (%)	Q2FY18	QoQ (%)	9MFY18	9MFY17	YoY (%)	FY17
Loan Book (bn)	49.4	33.3	48%	48.2	3%	49.4	33.3	48%	41.4
Disbursements (bn)	2.9	3.3	-11%	6.3	-53%	12.5	14.8	-15%	24.0
Gross NPL%	4.6%	0.6%		2.8%		4.6%	0.6%		0.6%
<b>Net Interest Income (NII)</b>	<b>423</b>	<b>302</b>	<b>40%</b>	<b>563</b>	<b>-25%</b>	<b>1,412</b>	<b>842</b>	<b>68%</b>	<b>1,259</b>
Other Income	78	162	-52%	224	-65%	457	617	-26%	951
Total Income	501	464	8%	788	-36%	1,869	1,458	28%	2,209
Operating Profit (PPOP)	303	299	1%	468	-35%	1,055	899	17%	1,379
PBT	10	269	-96%	345	-97%	568	821	-31%	1,257
<b>PAT</b>	<b>6</b>	<b>174</b>	<b>-97%</b>	<b>223</b>	<b>-97%</b>	<b>371</b>	<b>535</b>	<b>-31%</b>	<b>821</b>

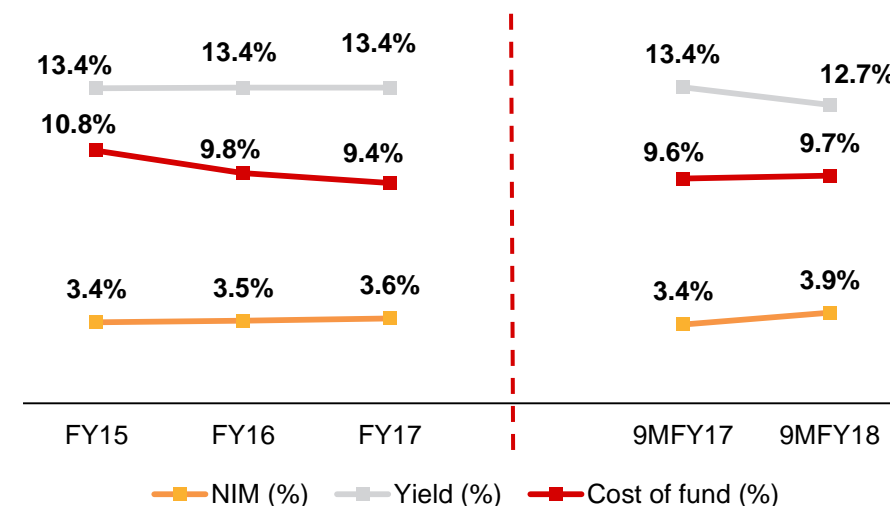
- In Q3FY18, profit of the company declined on account of accelerated provisioning. NII grew 40% YoY, but declined QoQ due to lower disbursements and higher interest reversals led by increase in NPA.
- Loan book grew 48% YoY to Rs 49.4 bn, despite slowing down of disbursements.
- During the quarter, AHFCL made accelerated provisions of Rs 66 mn over the regulatory requirements. PCR increased marginally to 31% from 29% in Q2FY18. Plans to take PCR higher in coming quarters.
- GNPA increased from 2.8% in Q2FY18 to 4.6% in Q3FY18 on account of seasoning of book coupled with delay in setting up collection organisation. Further, prolonged impact of external shocks in the economy also affected asset quality. Impact of collection organisation is yet to be reflected in asset quality.
- Strong ramp-up in last year has driven 44% YoY growth in manpower and 39% YoY growth in branches. Collection headcount is up 68% QoQ to 130 officers.
- Average ticket size is Rs 0.9 mn, with loans extended to more than ~57,000 families, as AHFCL is focused on the affordable housing segment. Average LTV of the book is <59%; overall FOIR remains at a comfortable level of 46%.

- Disbursements in Q3FY18 were Rs 2.9 bn versus Rs 6.3 bn in Q2FY18 and Rs 3.3 bn in Q3FY17. Disbursements were calibrated, as GNPA's continued to be higher than desired levels.
- New branches added in new states in FY17 contributed 25%+ of total disbursements in 9MFY18.
- Direct channel contributes 80%+ of loan sourcing.
- Investments have been made in building a collection and legal organisation, while calibrating growth. This will create a strong foundation for sustainable growth.
- Margins stood at 3.85% in 9MFY18 versus 3.35% in 9MFY17. However, in Q3FY18, it was impacted on account of QoQ decline in yield led by interest reversals.
- Average cost of borrowing declined from 9.8% in Q2FY18 to 9.7% in Q3FY18, despite negligible CP contribution in funding mix.
- Diversified liability profile, with ~53% from NCDs and ~47% from bank loans as of December 2017. 28 banks extended credit lines and NCDs were allotted to 24 institutions as of December 2017.

## Loan book and disbursement trend (Rs bn)

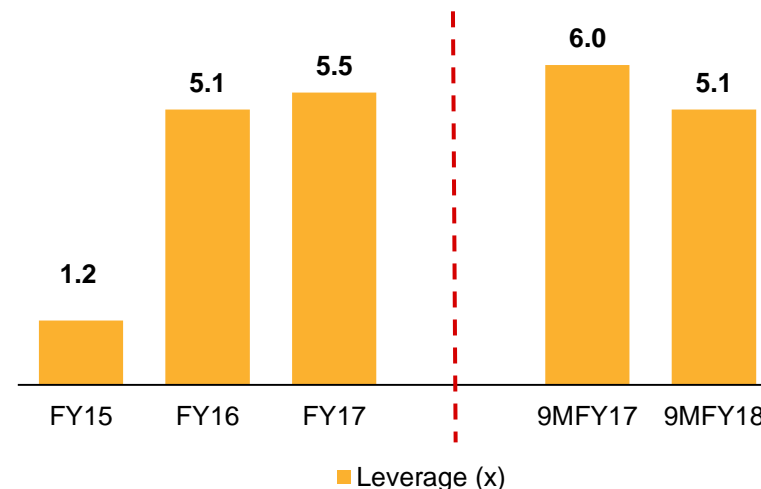


## Margins trend

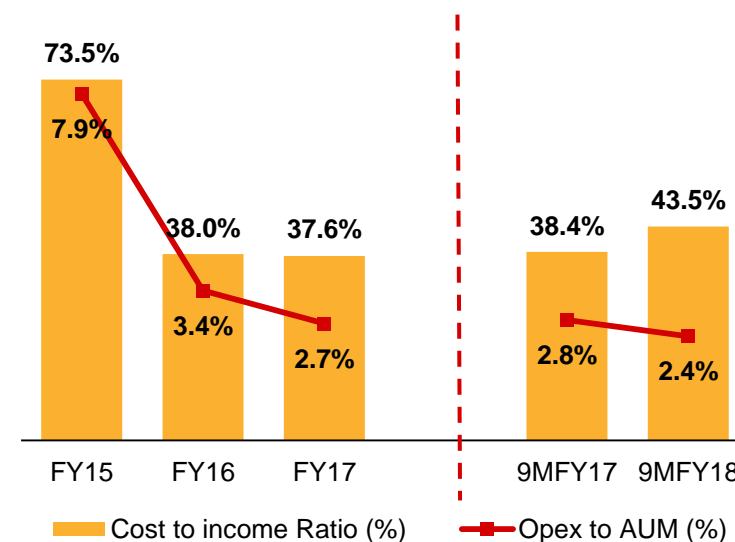


- Credit ratings are CRISIL A+ Stable and ICRA AA-. Gearing remains conservative, with Debt-Equity ratio at 5.1x.
- Increase in collection headcount (~130, +68% QoQ) coupled with upgradation and refurbishment of old branches resulted in a high Cost-Income ratio of ~40% in Q3FY18 and 44% in 9MFY18 versus ~36% in Q3FY17 and 38% in 9MFY17. This expansion is expected to yield results in the near future.
- Branch expansion is being pursued in the new states where we commenced operations a year ago.
- Cumulative capital infusion from sponsor is Rs 6 bn and net worth is Rs 7.7 bn, as of December 2017.
- We have been investing in technology to strengthen our database, analytics and risk framework. We are also investing in digital initiatives to reduce operating costs and turnaround time, and to improve customer experience. Our digital initiatives include new apps for sales, credit, collection, clients and vendors.
- Aspire has been awarded the second prize for “Best Performing PLI (prime lending institution) under PMAY by MHUPA (Ministry of Housing and Urban Poverty Alleviation)”.

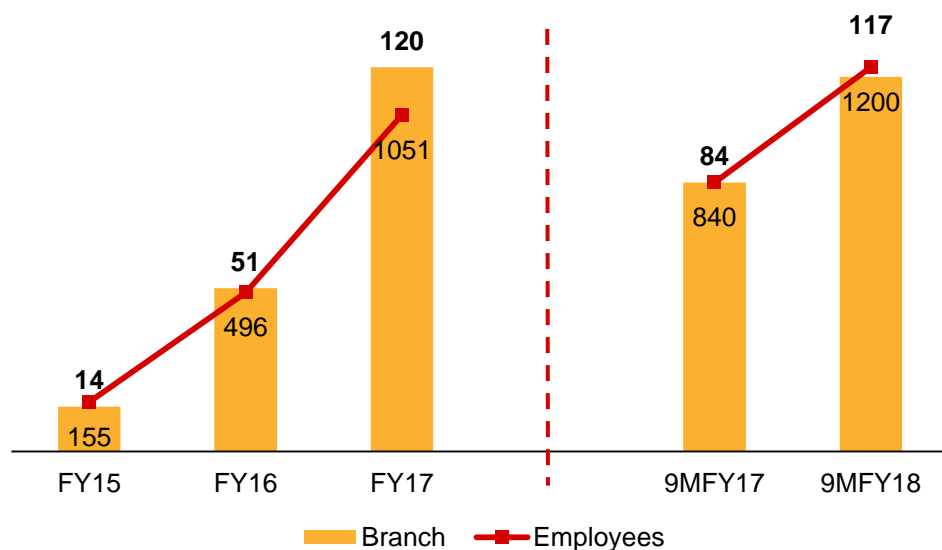
## Low gearing



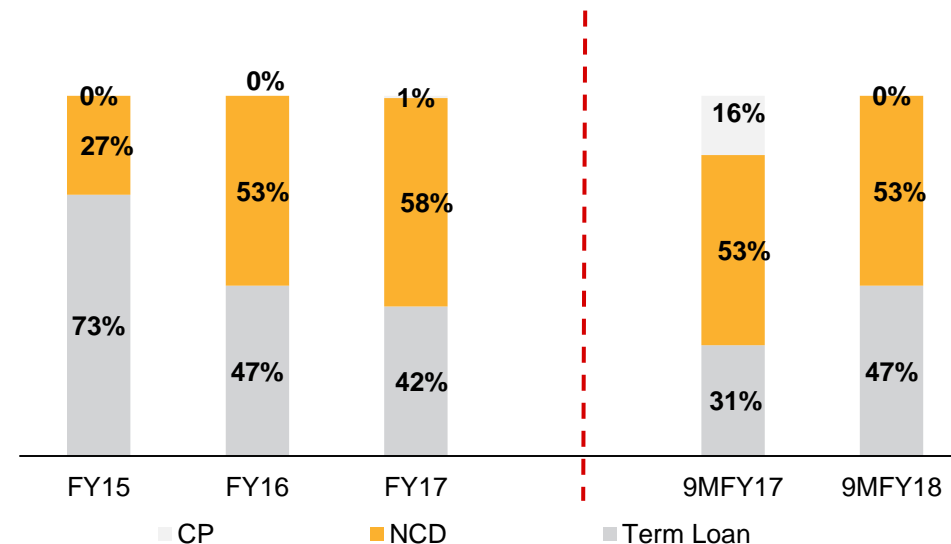
## Higher opex resulting from investment mode



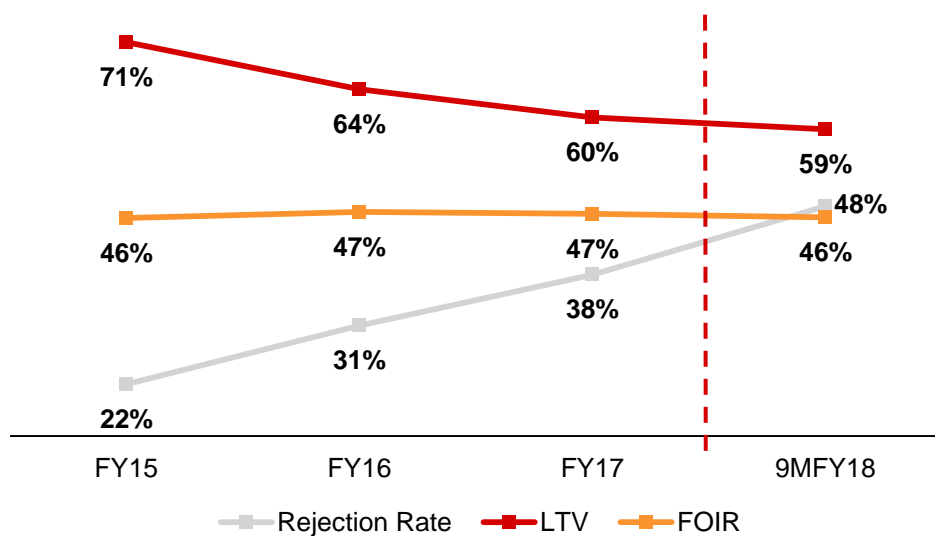
## Higher investment in manpower and branch network



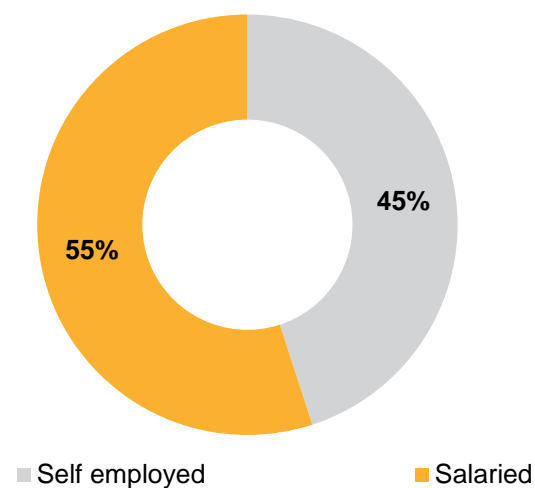
## Diversified liability mix trend

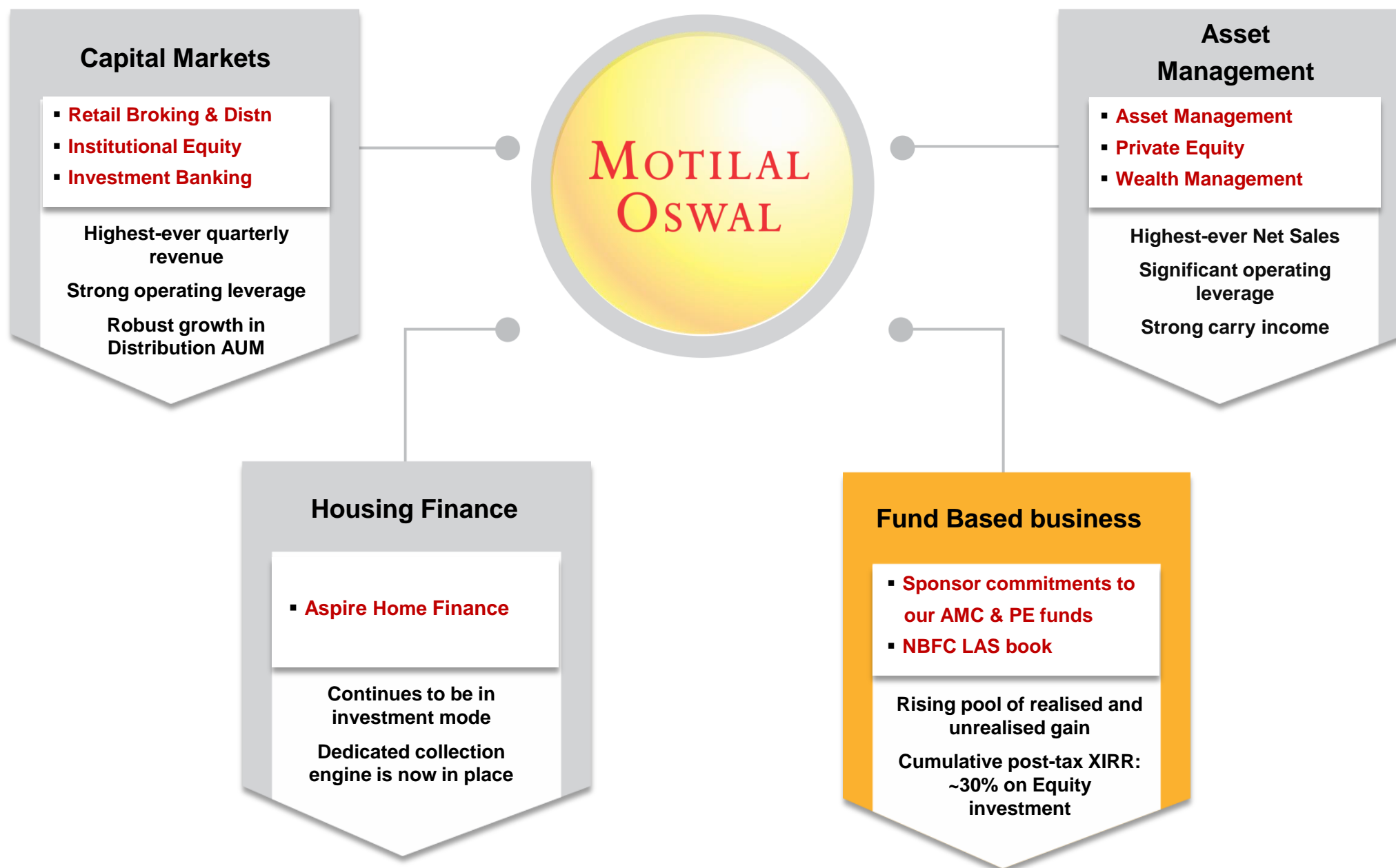


## LTV of 59% and FOIR of 48%



## Balanced customer mix (%)





# Fund Based business – Significant unrealised gains



## MOFSL Standalone

Particulars (Rs mn)	Q3FY18 Q3FY17 YoY (%)			Q2FY18 QoQ (%)		9MFY18 9MFY17 YoY (%)			FY17
Total Revenues	780	192	306%	957	-18%	1,963	1,559	26%	1,763
EBITDA	723	149	385%	906	-20%	1,805	1,414	28%	1,569
PBT	633	45	1310%	798	-21%	1,501	797	88%	857
PAT	503	56	792%	625	-19%	1,177	805	46%	863

Investments in quoted equity at cost  
Rs 7.7 bn

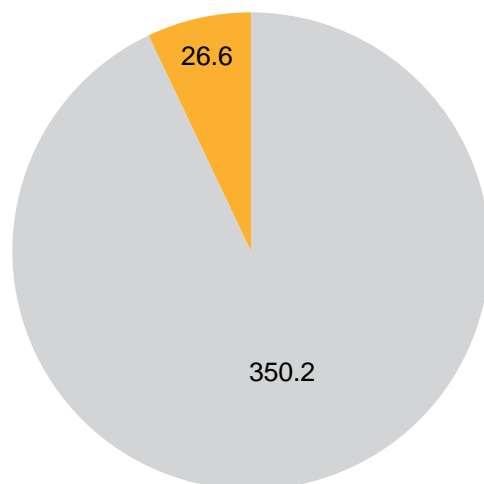
Unrealised gain on quoted equity investments: Rs 7 bn  
(not included in P/L)

Investments in MO PE/RE funds (at cost): Rs 2.7 bn

- Sharp YoY growth in PAT was led by share of profits of Rs 196 mn and sponsor gain of Rs 281 mn from PE exits. However, PAT was lower sequentially due to lumpy nature of profit from PE business.
- Unrealised gain on quoted equity investments as of December 2017 is Rs 7 bn, which is not included in earnings yet. Overall RoE is 28% excluding unrealised gains (reported) and 40% including unrealised gains.
- Reported RoE in fund based business is 12%. Post-tax cumulative XIRR on equity investments is ~30% (since inception), validating the long-term performance track record of our QGLP philosophy.
- These investments have helped “seed” our new businesses, which are scalable, high-RoE opportunities. They also serve as highly liquid “resources” available for future investments in business, if required.
- We also provide loans against shares (LAS) to NBFCs. This is run as a spread business with book size of Rs 2 bn.

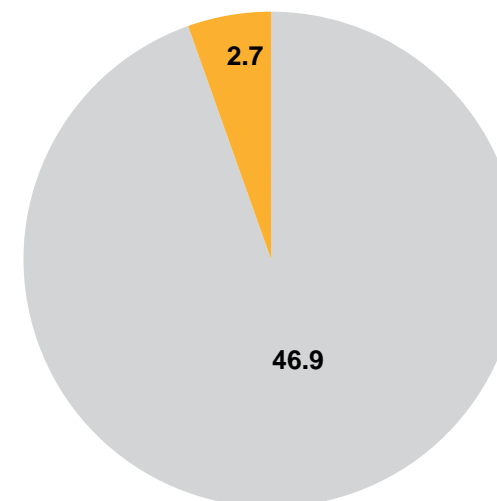
# Fund Based business – Skin in the game

## Skin in the game in AMC



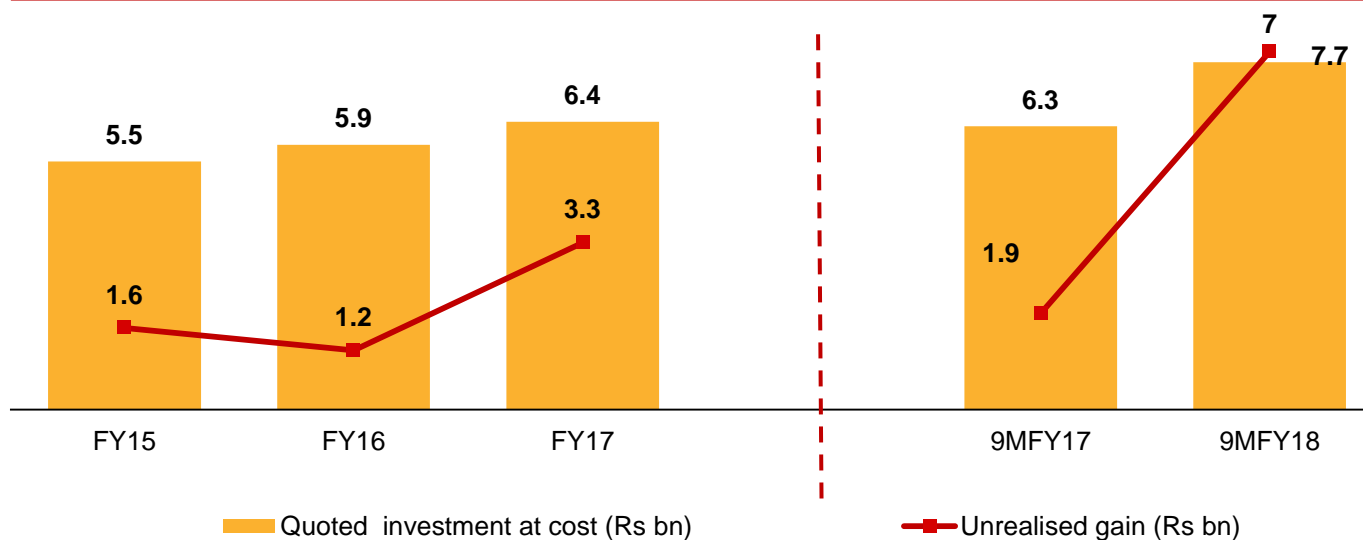
■ AMC AUM (Rs bn)    ■ Sponsor & Promoter AUM in AMC (Rs bn)

## Skin in the game in PE



■ PE AUM (Rs bn)    ■ Sponsor Commitment in PE (Rs bn)

## Unrealised gain from quoted equity investments (Rs bn)



# Ad Campaigns – Significant step up; well received by customers



MOFSL's "Think Equity Think Motilal Oswal" Won Best Ad Award in BFSI space

**LESS IS MORE**

When you look at mutual funds available for investing, you are intimidated by a plethora of over 2000 options. Sometimes mind boggling choice itself makes us fearful to choose, lest we go wrong!

At Motilal Oswal Mutual Fund, we believe in the power of focus. We have only 5 high-quality equity mutual fund schemes to choose from. Each with a concentrated portfolio consisting of not more than 20-25 stocks at any point of time. We believe investing is about picking correctly from highly differentiated choices and not about playing a "spot the difference" contest with poorly defined choices.

After all, focus brings mastery. And mastery makes things simple for you.

SCAN FOR MORE

**THINK EQUITY THINK MOTILAL OSWAL**

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS. READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

**FOCUS. MASTER. SIMPLIFY.**

When you look at equity mutual funds available for investing, you are intimidated by a plethora of options; over a 2000. Sometimes mind boggling choice itself makes us regret later and wonder did we pick the right one whilst making numerous hindsight comparisons like "If only I'd picked that one over this one!"

At Motilal Oswal Mutual Fund, our focused approach to equity investing has ensured that we have only 5 equity mutual funds to choose from. After all, focus builds mastery. And mastery makes things simple for you.

SCAN FOR MORE

**THINK EQUITY THINK MOTILAL OSWAL**

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS. READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

**THE PARADOX OF CHOICE**

Sometimes mind boggling choice itself makes it confusing to choose. Like in mutual funds where you get intimidated and confused by a plethora of over 2000 options. Mutual Funds are not toothpastes, soaps or shampoos! That's the paradox of choice.

At Motilal Oswal Mutual Fund, we focus only on equity with a focused equity investing process and focused set of only 5 equity mutual funds to choose from. After all, focus builds mastery. And mastery makes things simple for you.

SCAN FOR MORE

**THINK EQUITY THINK MOTILAL OSWAL**

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS. READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

**WHEN YOU FOCUS ON ONE THING FOR 30 YEARS, YOU MASTER IT.**

At Motilal Oswal, we have spent 30 years focussing on just one thing – creating this focus has helped us master a unique stock portfolio would and up owning 48% of the market. Needless to say, if you buy the market, you can't beat the market. To beat the market one needs to stick the neck out and make some high conviction choices and that's what we enable for you.

At Motilal Oswal Mutual Fund, we have only 5 equity mutual funds, i.e. Large Cap, Mid Cap, MultiCap, ELSS and Dynamic Equity to reflect the right investment universe. At no point in time do we go beyond 20-25 stocks in the portfolio.

SCAN FOR MORE

**THINK EQUITY THINK MOTILAL OSWAL**

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS. READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

**YOU CAN'T BEAT THE MARKET, IF YOU BUY THE MARKET**

Over diversification can have adverse effects on your equity portfolio. An investor who chooses to own a bunch of 8-10 funds equivalent to 300 unique stock portfolio would end up owning 48% of the market. Needless to say, if you buy the market, you can't beat the market. To beat the market one needs to stick the neck out and make some high conviction choices and that's what we enable for you.

At Motilal Oswal Mutual Fund, we have only 5 equity mutual funds, i.e. Large Cap, Mid Cap, MultiCap, ELSS and Dynamic Equity to reflect the right investment universe. At no point in time do we go beyond 20-25 stocks in the portfolio.

SCAN FOR MORE

**THINK EQUITY THINK MOTILAL OSWAL**

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS. READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

**EQUITY FOCUS PROCESS FOCUS PRODUCT FOCUS**

When you look at equity mutual funds available for investing, you are intimidated by a plethora of options; over a 2000. Sometimes mind boggling choice itself makes it confusing to choose!

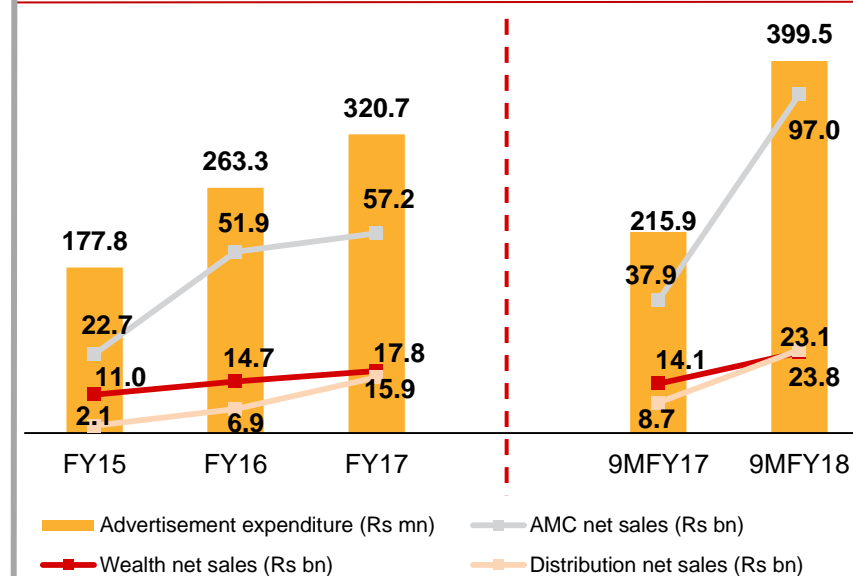
At Motilal Oswal Mutual Fund, we focus only on equity with a focused equity investing process and focused set of only 5 equity mutual funds to choose from. After all, focus builds mastery. And mastery makes things simple for you.

SCAN FOR MORE

**THINK EQUITY THINK MOTILAL OSWAL**

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS. READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

## Ad spends supporting strong growth



Key Highlights

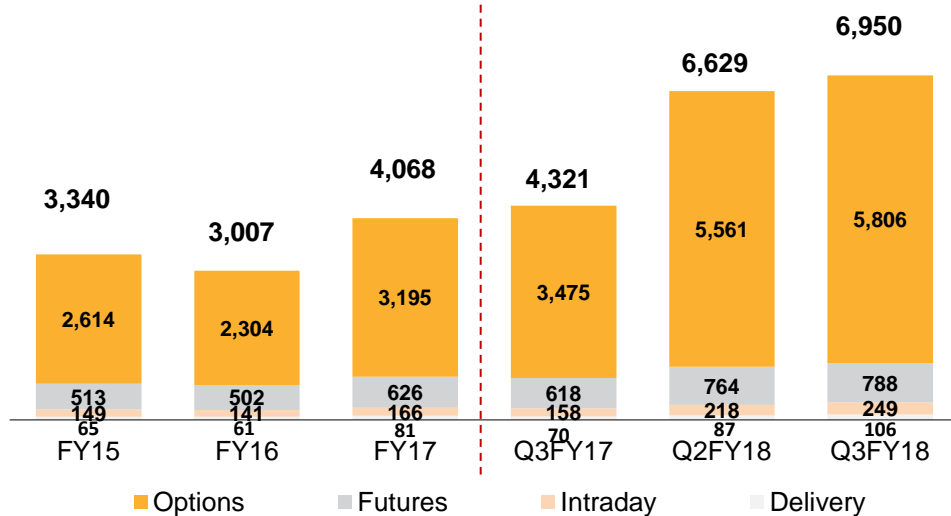
Financials

Businesses

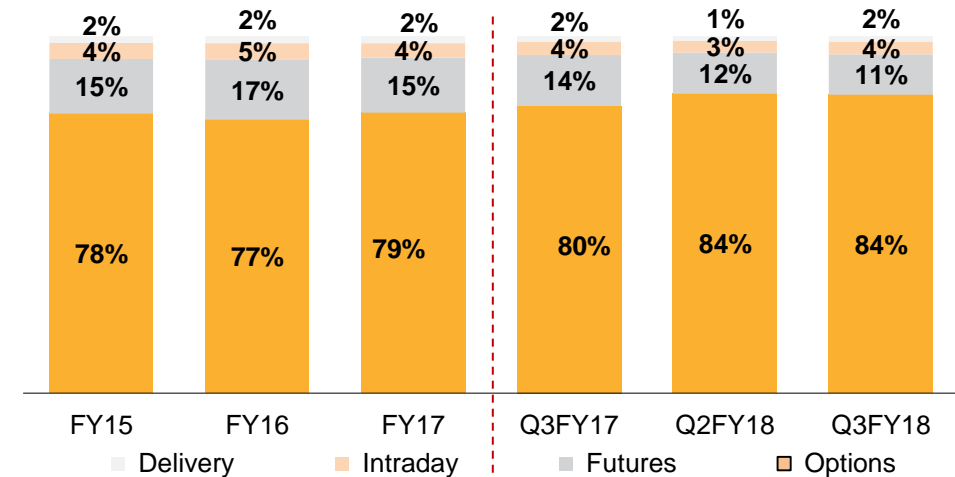
**Interesting Exhibits**

# Capital Market – Rising market share of top brokers in an earnings upcycle

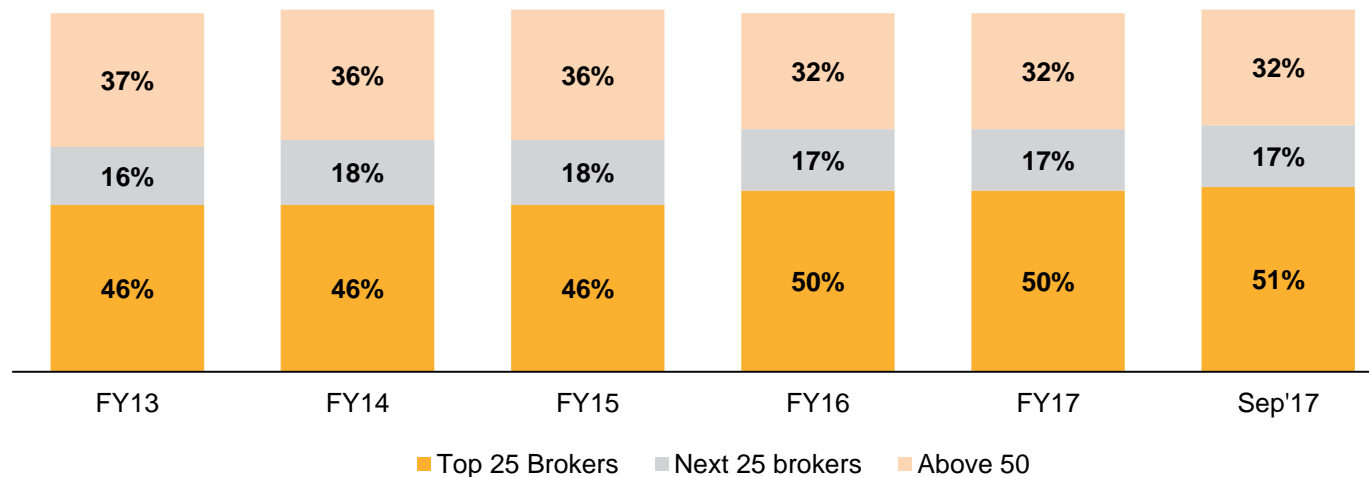
Market ADTO is on a high in Q3FY18 (Rs bn)



Proportion of retail volumes has increased in Q3FY18

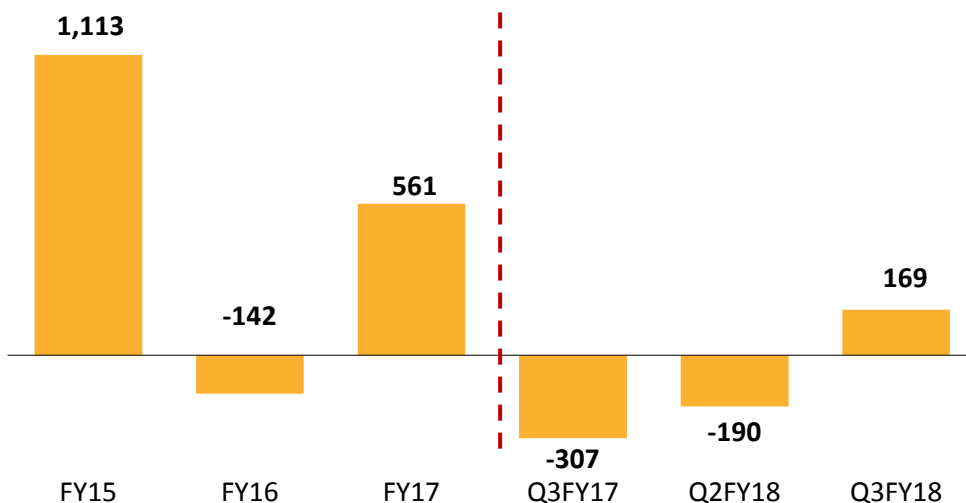


Proportion of NSE cash volumes consolidated to the largest brokers during bull-phases in the markets, not bear-periods

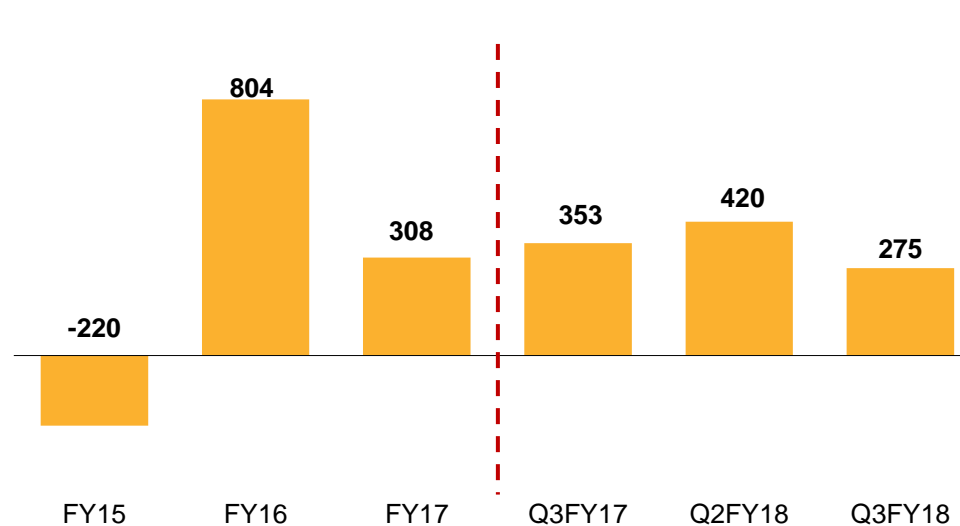


# DII's clock healthy inflows; Higher-value IPOs pick up

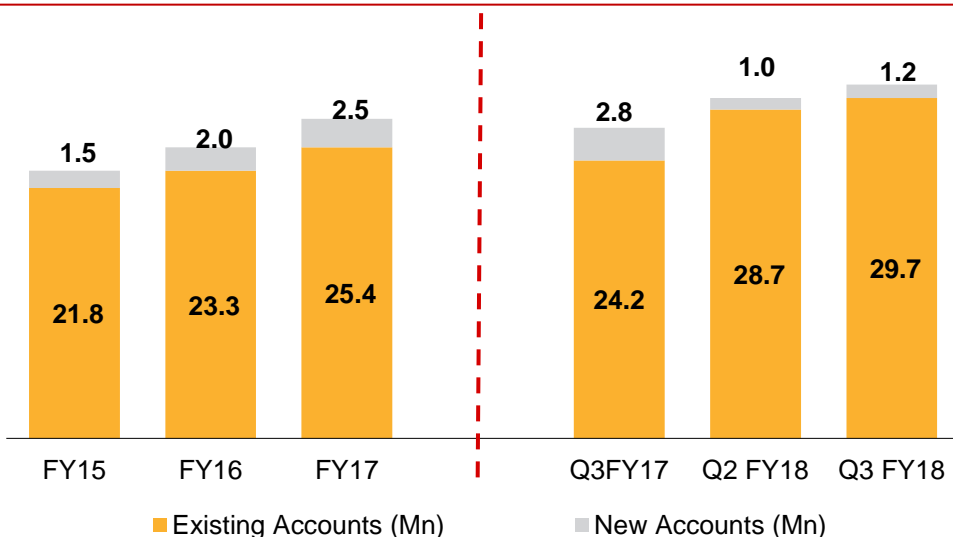
FII's net inflows (Rs bn)



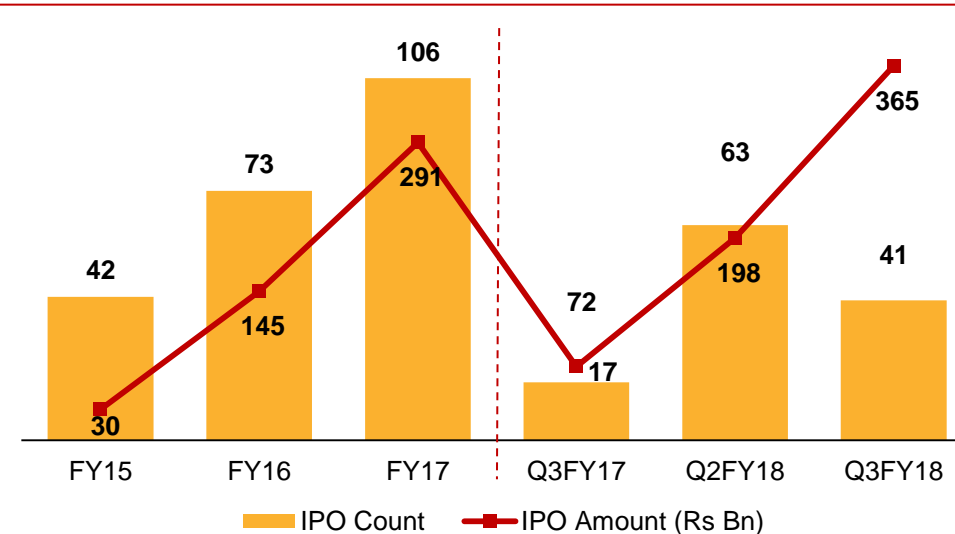
DII's net inflows (Rs bn)



As momentum in IPO activity continued, incremental Demat accounts continued to grow at a healthy pace



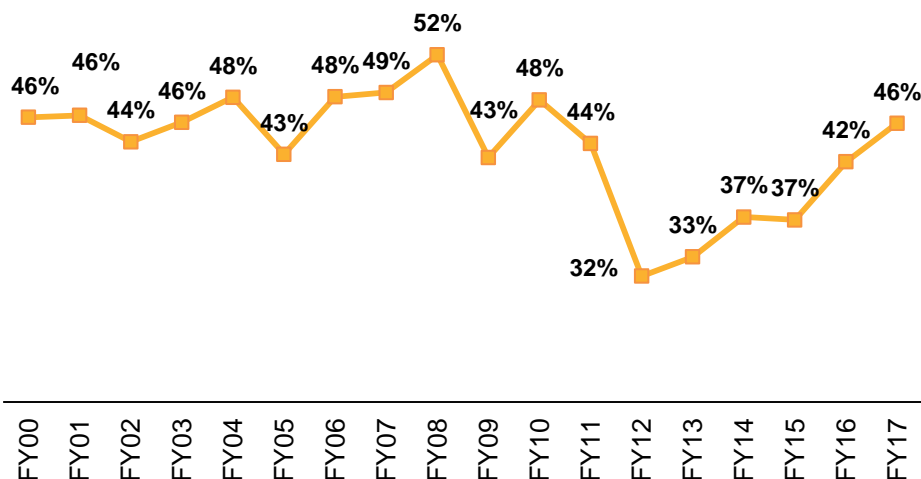
IPO raising has picked up since the last FY15



# Asset Management – Financialisation of savings wave...

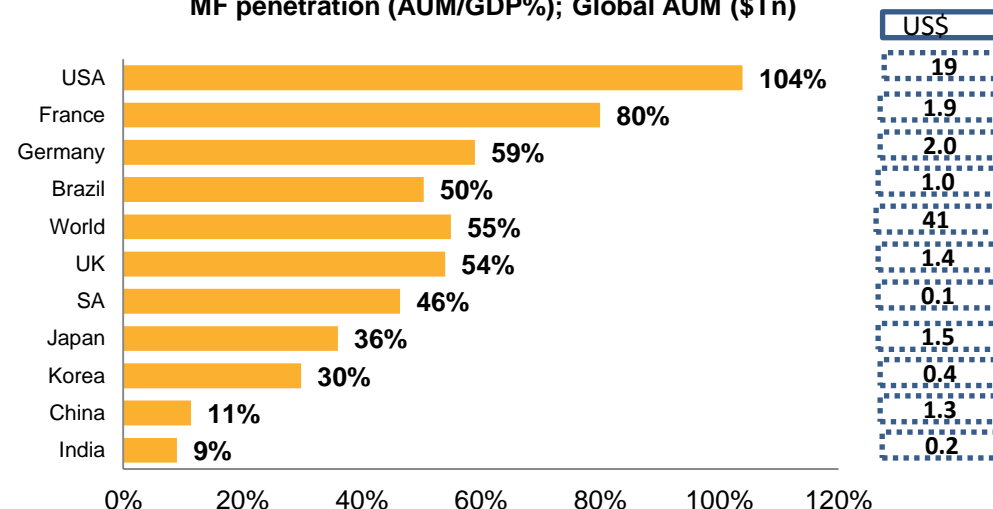
## Higher financial savings signifying opportunity for MFs

(% of household savings)

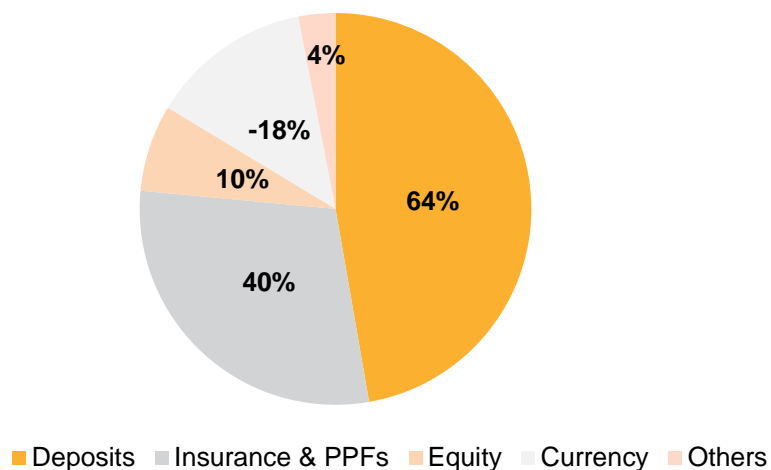


## Low penetration of MFs provides headroom for growth

MF penetration (AUM/GDP%); Global AUM (\$Tn)

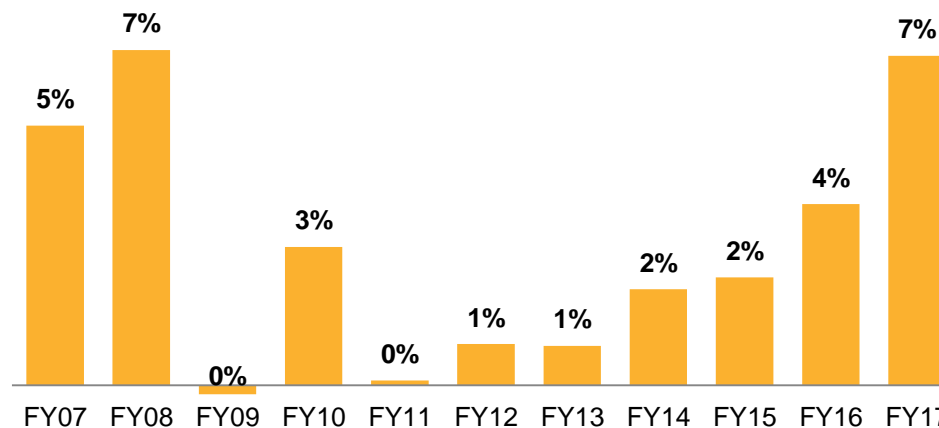


## Equities are underpenetrated within Indian financial savings



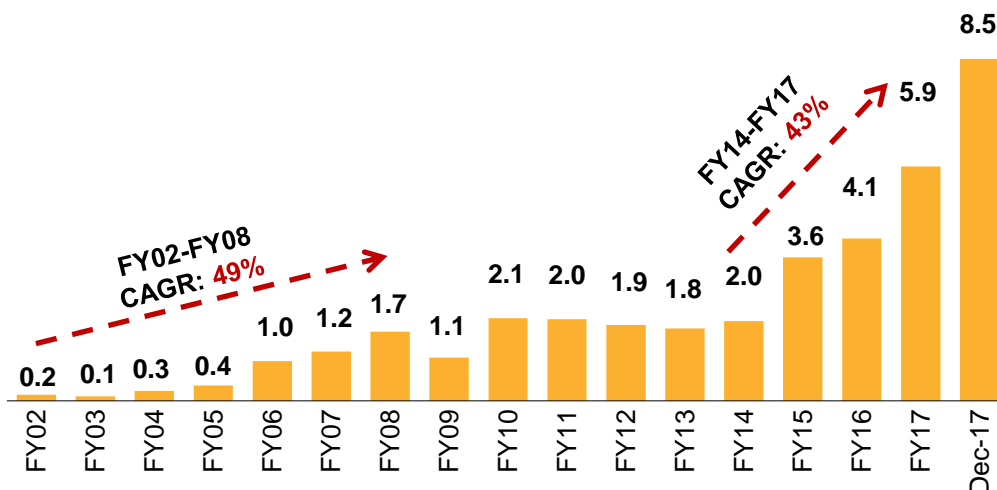
## Equity assets of households are rising in recent years

(% of household assets)

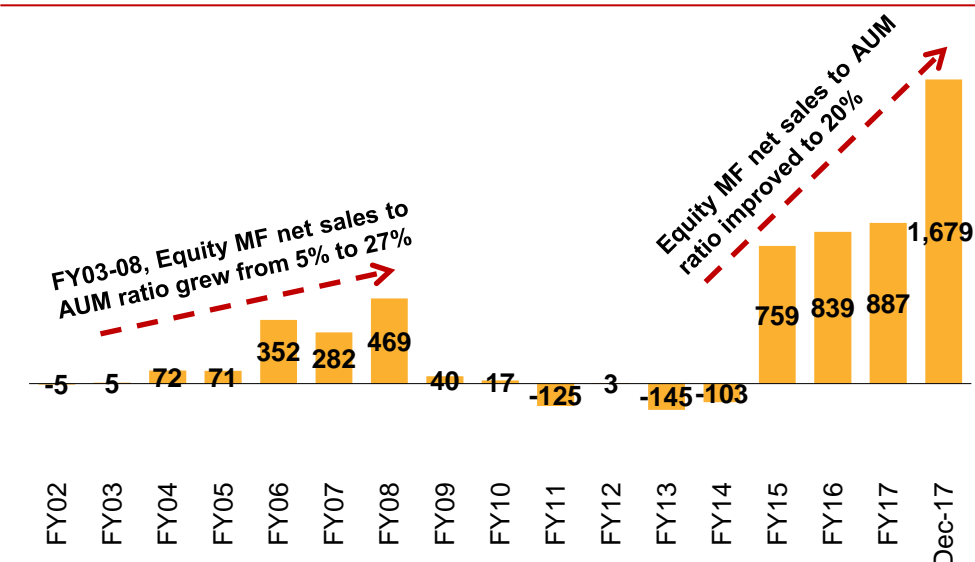


# Asset Management – Current Equity MF uptrend is just like FY02-08 cycle

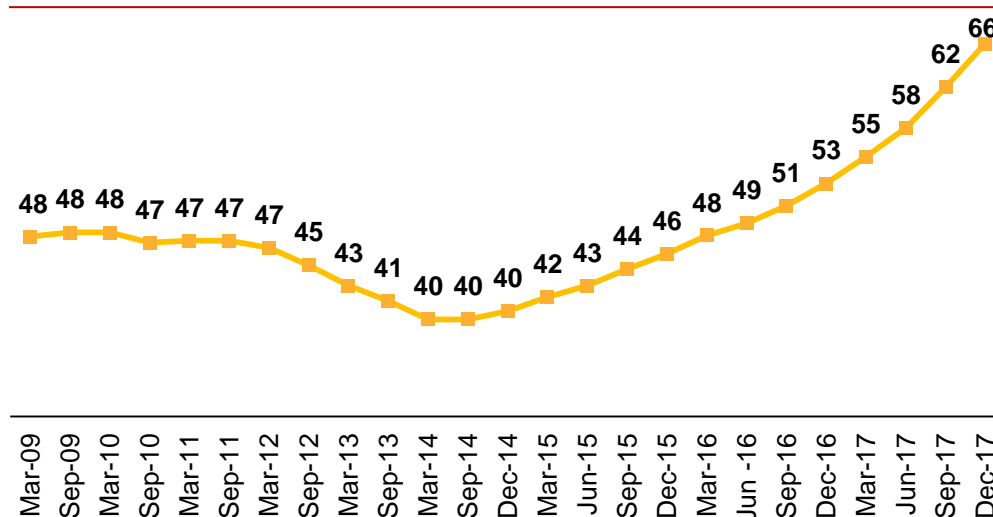
Significant inflows in Eq MF AUM in last up-cycle (FY02-08) ;  
same traction has been witnessed from FY14 onwards (Rs tn)



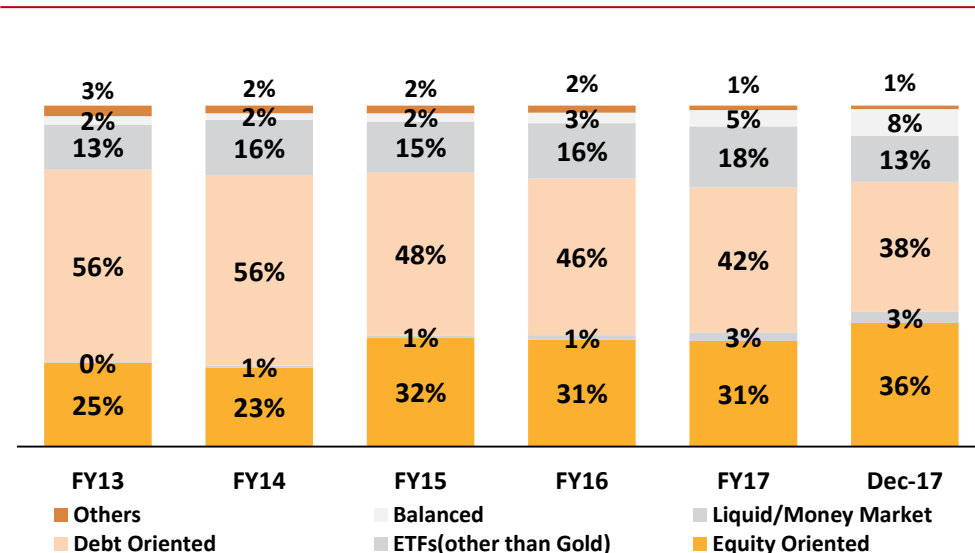
Market performance drives MF net flows, a repeat of the last  
cycle (Rs bn)



Investor A/Cs (Mn) in MF industry took off since mid-2014

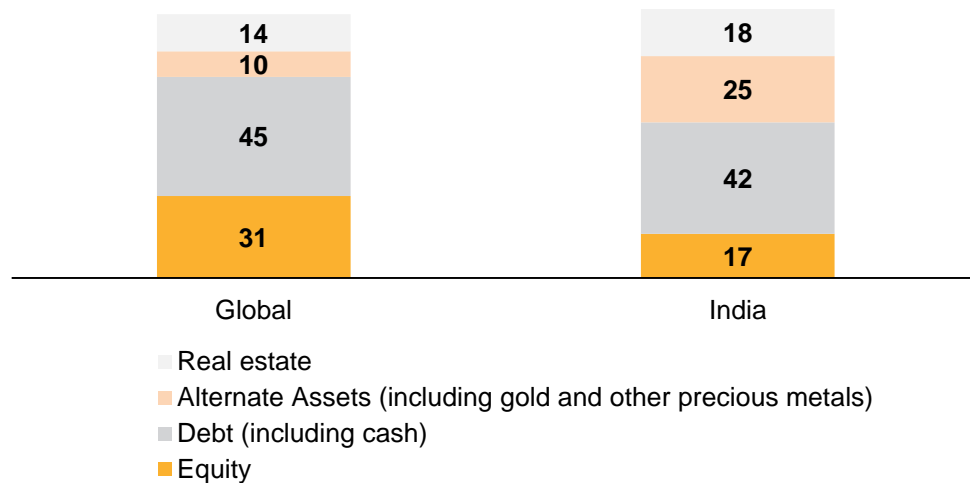


Proportion of Equity in Industry MF AUM mix went up in 5 years

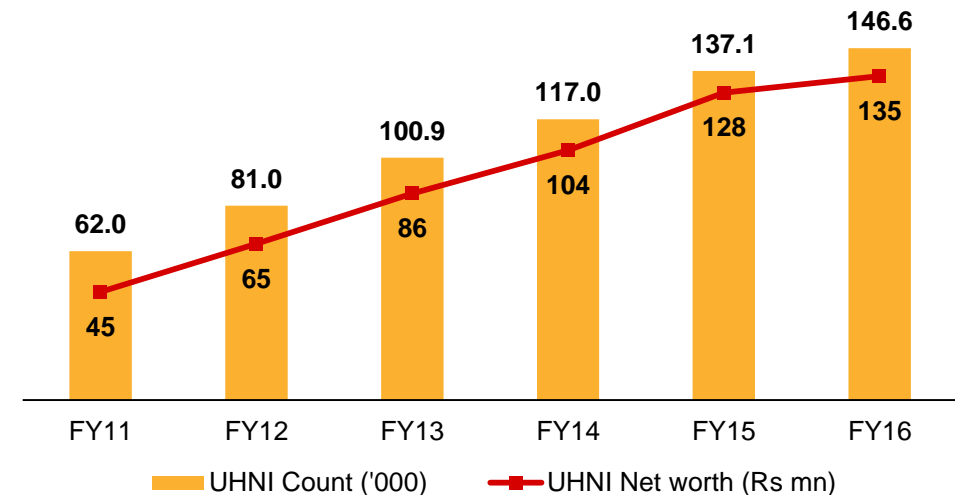


# Wealth Management – HNI Wealth picking up; HNI assets in equity MFs growing

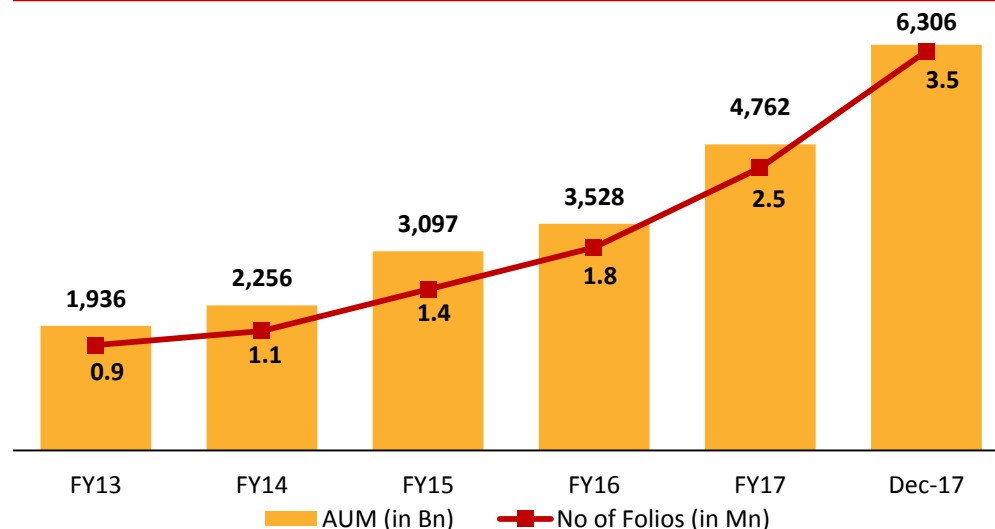
Individual Wealth distribution shows India has a higher share of Alternates, but lower share of Equity, to global averages



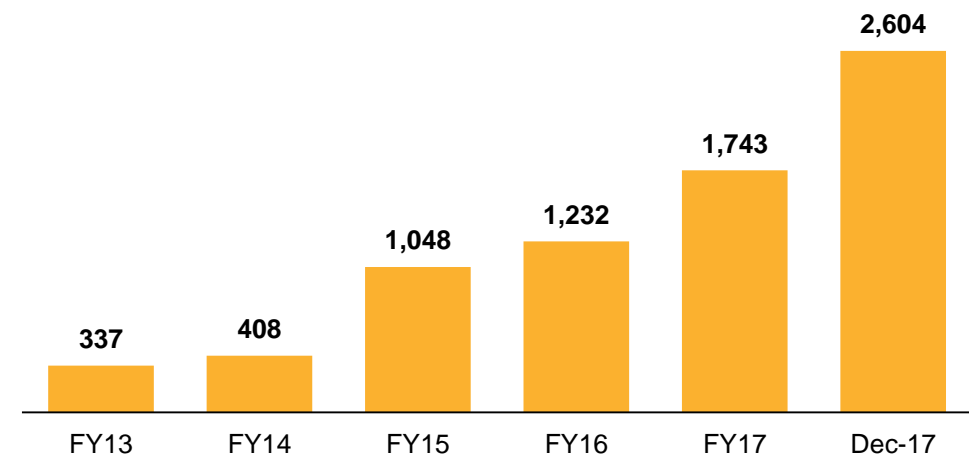
India is Home to ~0.2 mn HNIs, out of which ~0.15 mn are UHNIs; UHNI growth and count has seen steady growth last 6 years



HNI's Mutual Funds AUM grew at 25% CAGR in the last 4 years (Rs bn); Folios grew at 32% CAGR (Mn)



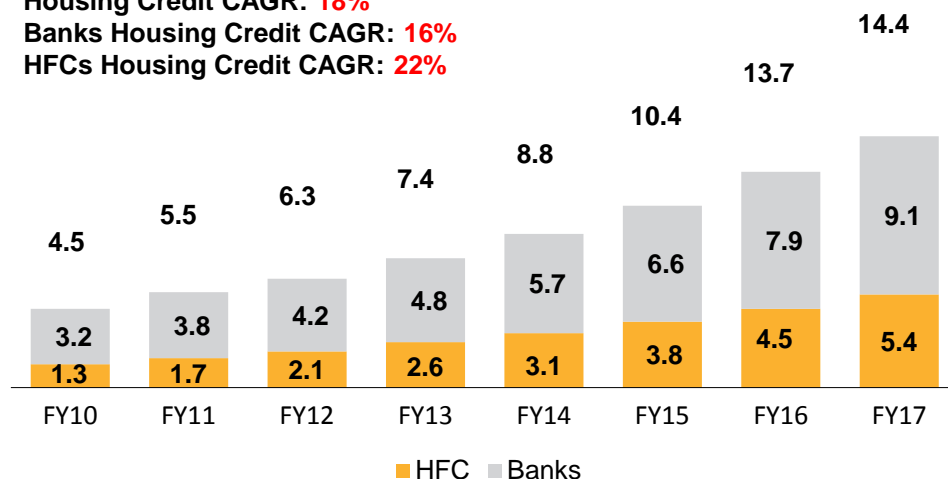
HNI's equity Mutual Funds AUM have picked up at a higher CAGR of 50% in the last 4 years (Rs bn)



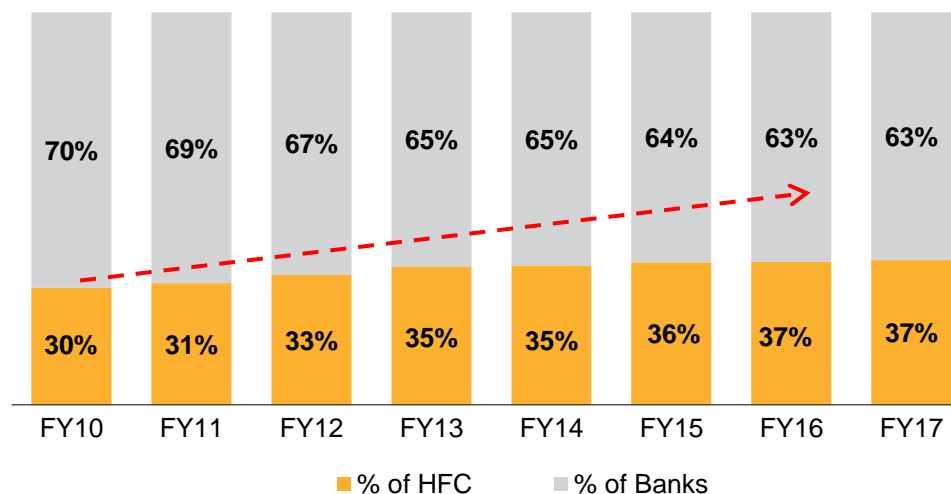
# Housing Finance holds ample potential; moving from Banks to HFCs

## India's housing credit growing significantly (Rs tn)

Housing Credit CAGR: **18%**  
Banks Housing Credit CAGR: **16%**  
HFCs Housing Credit CAGR: **22%**

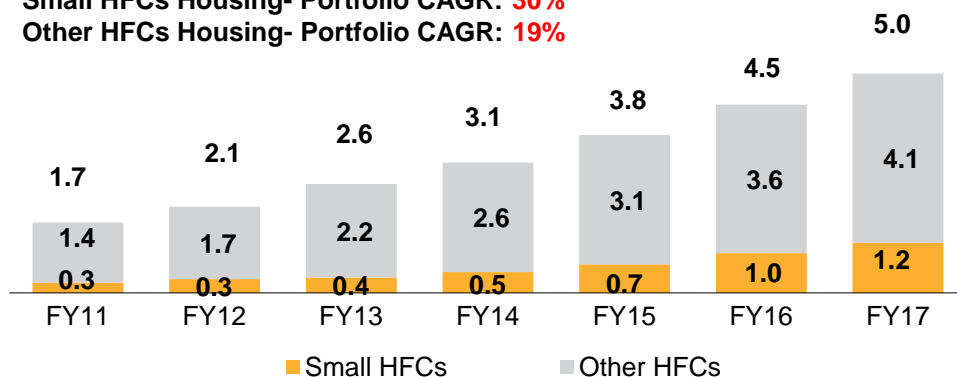


## HFCs gaining share from banks

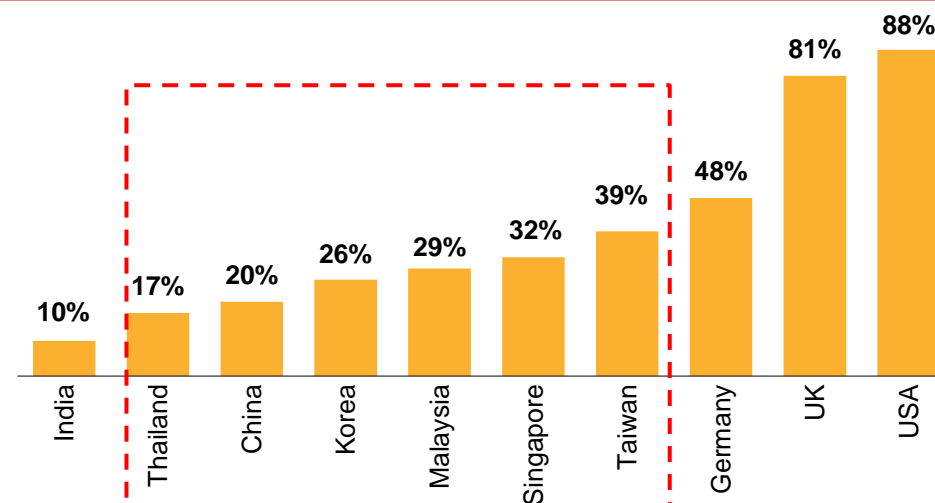


## Small HFCs outpaced large HFCs (Rs tn)

All HFCs Housing-Portfolio CAGR: **21%**  
Small HFCs Housing- Portfolio CAGR: **30%**  
Other HFCs Housing- Portfolio CAGR: **19%**



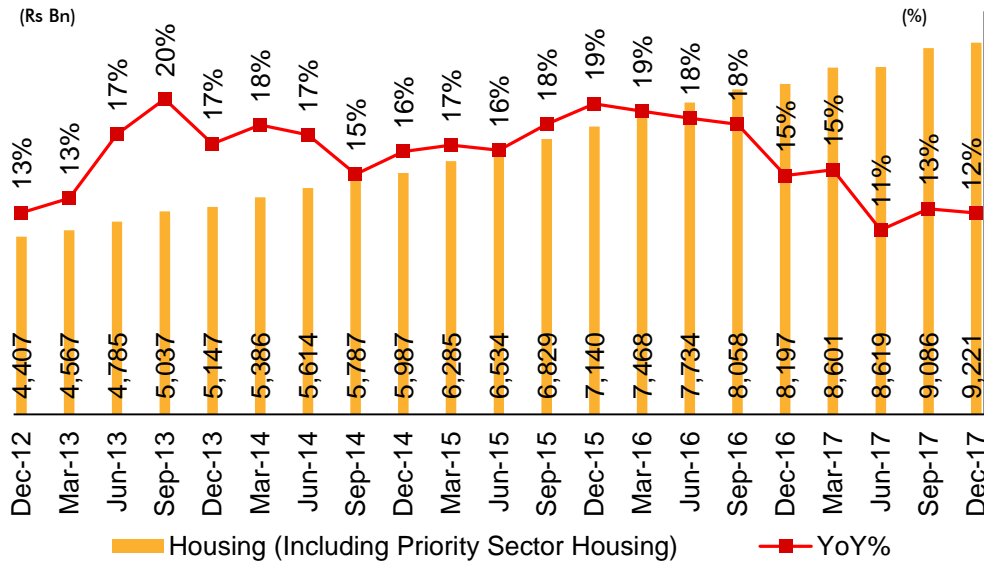
## Indian mortgage underpenetrated versus Asian peers (Mortgage to GDP)



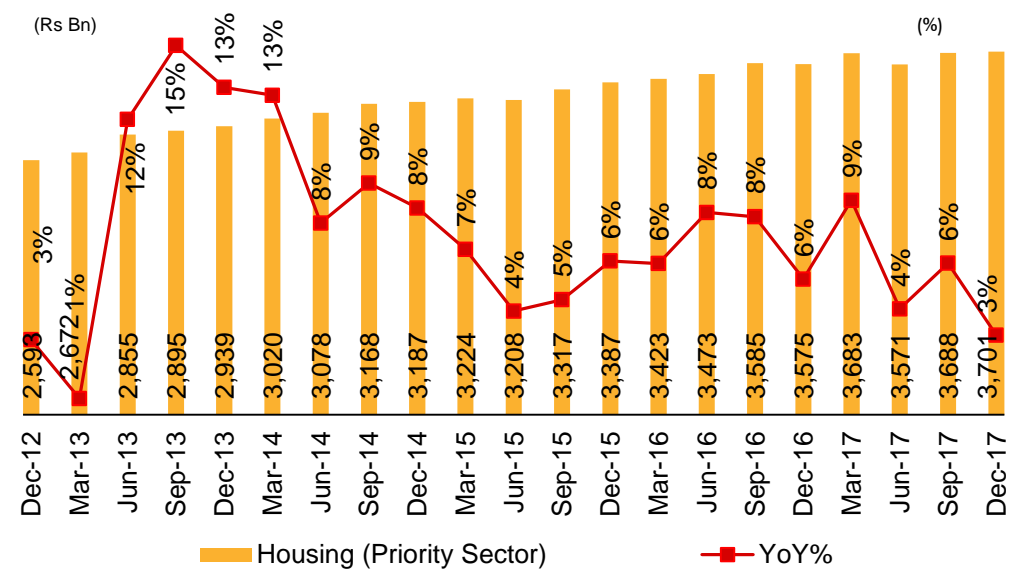
Note : \* Includes only retail mortgages; does not include LAP and Construction Finance

# Affordable Housing growth much faster

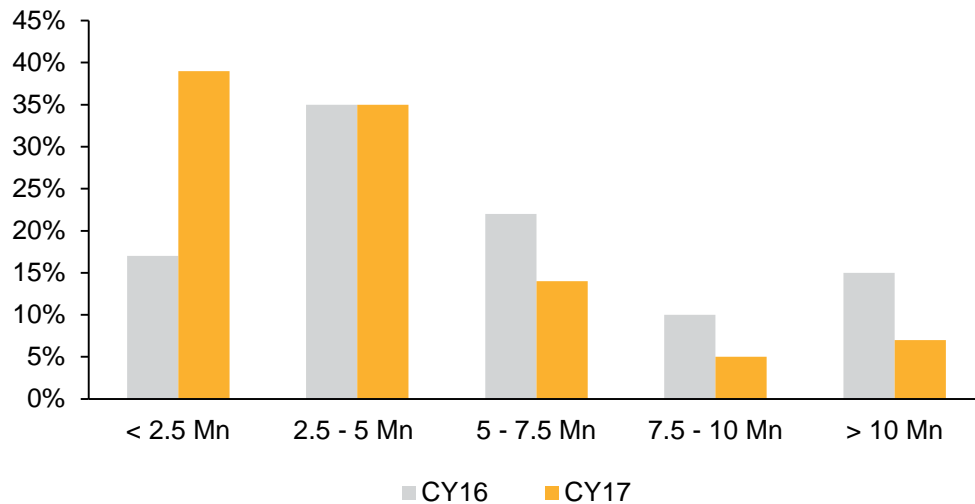
## Housing credit trend (Rs bn)



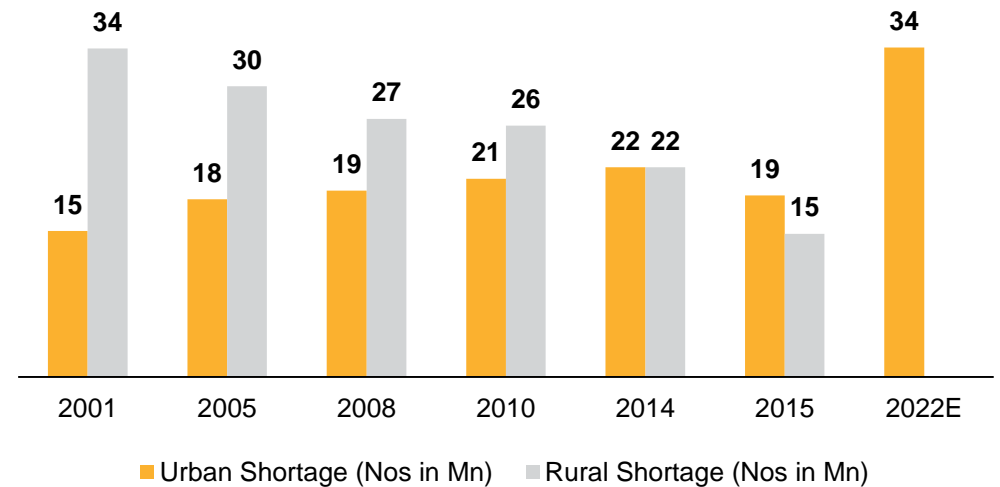
## Priority Sector Housing credit trend (Rs bn)



## Affordable Housing gaining traction



## Affordable Housing opportunity – Shortage of urban & rural housing



This earning presentation may contain certain words or phrases that are forward - looking statements. These forward-looking statements are tentative, based on current analysis and anticipation of the management of MOFSL. Actual results may vary from the forward-looking statements contained in this presentations due to various risks and uncertainties involved. These risks and uncertainties include volatility in the securities market, economic and political conditions, new regulations, government policies and volatility in interest rates that may impact the businesses of MOFSL. MOFSL has got all market data and information from sources believed to be reliable or from its internal analysis estimates, although its accuracy can not be guaranteed. MOFSL undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date thereof.

**Disclaimer:** This report is for information purposes only and does not construe to be any investment, legal or taxation advice. It is not intended as an offer or solicitation for the purchase or sale of any financial instrument. Any action taken by you on the basis of the information contained herein is your responsibility alone and MOFSL and its subsidiaries or its employees or directors, associates will not be liable in any manner for the consequences of such action taken by you. We have exercised due diligence in checking the correctness and authenticity of the information contained herein, but do not represent that it is accurate or complete. MOFSL or any of its subsidiaries or associates or employees shall not be in any way responsible for any loss or damage that may arise to any person from any inadvertent error in the information contained in this publication. The recipient of this report should rely on their own investigations. MOFSL and/or its subsidiaries and/or directors, employees or associates may have interests or positions, financial or otherwise in the securities mentioned in this report.



**For any query, please contact :**

**Shalibhadra Shah**

Chief Financial Officer

📞 91-22-33124917

✉ [shalibhadrashah@motilaloswal.com](mailto:shalibhadrashah@motilaloswal.com)

---

**Rakesh Shinde**

VP-Investor Relations

📞 91-22-39825510

✉ [rakesh.shinde@motilaloswal.com](mailto:rakesh.shinde@motilaloswal.com)